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College of Business Administration

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Oil Stocks As Trust Investments

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Konneth Maten Davis
(B.S. Northeastern University 1936)

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submitted in partial fulfillment of the requirements for the degree of

MASTER OF BUSINESS ADVINISTRATION

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I. Introduction

A. Problem Defined

REPORT THE REAL PROPERTY AND RESIDENCE AND THE PROPERTY AND THE PROPERTY.

Over a period of years trust funds have been invested in the cil industry and at the present writing many trust portfolios contain one or more cil stocks. Such commitments have been made partly because of confidence in the soundness of the petroleum industry as well as for diversification purposes. In fact, such a large proportion of trust funds is invested in the cil industry that an appraisal of the present economic status of that industry is necessary. This becomes especially apparent when one realizes the concern felt over the fact that domestic crude cil reserves as of the 1946 year end are sufficient to last only an average of 12.2 years. (1) Much has been and is being voiced currently by cil industry experts and investment analysts concerning the rate of future cil discoveries and there is little agreement or unanimity of opinion among them.

Again, the nature of future petroleum and energy requirements has a definite influence upon the future of the petroleum industry.

The effects of the production of gasoline from natural gas and coal upon the oil industry must be considered as well as the evaluation of atomic fission as a future source of energy.

The writer also proposes to examine the larger oil companies to evaluate their qualifications for the investment of trust funds.

Special consideration will be given those companies whose equities are

⁽¹⁾ Deegan, C. J., "Froven Reserves Increase Despite Record Output", The Oil and Cas Journal, Vol. 45, No. 38, 1947

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⁽¹⁾ Deagers, S. d., "Frence Canapters Intercent Happing Limits Schools,"

already in trust investment portfolios to be sure they warrant such investment confidence. As a possible medium for further trust investment diversification, the writer will also make an analysis of the remaining larger oil companies to determine their trust investment merit.

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II. Historical Appraisal of the letroloum Industry

A. Production

Since the first crude oil discovery in the United States in 1850 by Col. Idwin L. Drake in Titusville, . ennsylvania, about 33.2 may not antiqued. From billion berrels of oil have been drawn from this country's 421,000 oil wells scattered throughout some twenty-four states. (1) During these 30000 Chilippeds 1071 eighty-seven years the ratio of United States to world production has Column Into 2302 EDILEDE DAY, DAY fluctuated from a high of 99% in 1860 to a low of 41, in 1901 and up to Cilinate Lines SETUDIO TRUCO about 60% in recent years. (2) STATE SALVE

"Thirties", United States crude oil production has shown a steady increase. In seven of the past eleven years now all time high production records have been made. The military need of orld War II energously stimulated crude oil output and in 1945 the total production in the United states amounted to about 1.71 billion barrels. Unexpected 1946 peacetime domand for refined products was responsible for the recording of another all time high in crude oil output, amounting to about 1.75 billion barrels. (3)

The following table shows by the most important states, the initial year of discovery of crude oil, year of peak production and volume of crude output in 1946. Also given is the percent by states of

(2) The Febroloum Almanac, P. 293-200, 1946; Deegan, C. J. and Burns, World Oil Operations", The Oil and Gas Journal, Vol. 45, No. 34, 1946.

(3) Deegan, C. J., "Peacetine Production Exceeds That At Feak of War", The Oil and Gas Journal, Vol. 45, No. 38, 1947

⁽¹⁾ Deogan, C. J., "Peacetime Production Exceeds That at Peak of War", The Uil and Gas Journal, Vol. 45, No. 58, 1947

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Design, C. d., "Petrovides Protection Consts Timb of Peac of us", 121

⁽²⁾ For 34, 2343.

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1945 production to total crude oil produced in the United States.

Crude Oil Production by States

Chaha	ear of Initial	Peak	Production	-	6 Production
Stato	Production	Year	Amount*	Amount*	to U. S. Prod.
Texas	1689	1946	764,595	764,593	43.7%
California	1876	1945	326,482	316,606	10.1
Louisiana	1902	1946	151,608	151,608	8.7
Oklahoma	1891	1937	228,839	137,228	7.9
Kansas	1889	1343	106,178	96,579	5.5
Illinois	1989	1940	147,647	74,613	4.3
Wyoming	1894	1946	38,544	38,544	2.2
Now Mexico	1913	1941	39,569	36,704	2.1
Arkansas	1920	1944	29,418	28,099	1.6
Mississipp:	1933	1942	28,833	24,248	1.4
Michigan	1900	1939	23,462	17,138	0.7

^{*}Thousands of barrels

Chemical the property of the same of the later.

Source: The Petroleum Almanac, P. 293-299, 1946; Deegan, C. J.,

*Peacetime Production Exceeds That at Peak of Mar", The
Oil and Gas Journal, Vol. 45, No. 38, 1947

about 44% of total crude oil production in this country during 1946.

It produced about 765 million berrels in 1946, recording a new peak production rate. The discovery of the giant hast Texas Field in 1930 definitely gave Texas unrivalled leadership in crude oil output. In 1946 the last Texas Field produced some 120.5 million barrels of crude oil, (1) which accounted for 15.8% of total Texas production and 7% of the United States' total. Although this field has reached higher

Includes Jebraska and Lissouri after 1938

⁽¹⁾ Deegan, C. J., "Peacetime Production Exceeds That at Peak of War", The Oil and Gas Journal, Vol. 45, No. 38, 1947.

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output rates in the past, the output in recent years has been quite steady. In 1946, however, its rate of production decreased about 8%.

(1) Between 1935 and 1946, Texas increased its crude oil production by 95%. (2)

California crude production increased steadily since 1876 and in 1945 reached a peak of 326.5 million barrels. Based on its 1946 production rate of about 316.6 million barrels, California ranks as the second largest domestic oil producing state, accounting for about 18.1,5 of total crude production in the United States. Over the past decade California crude oil production increased 52%.

It will be noted in the above table that crude oil production in Louisiana reached a new peak in 1946, amounting to about 151.6 million barrels or about 8.7% of the nation's total. Oil production in this state has tripled during the past decade and in recent years has shown consistent growth. (3)

Oklahoma's 1946 crude oil production of about 137 million barrels ranks it as the fourth largest producer of crude oil, accounting
for about 7.9% of total oil produced in the United States. During the
past ten years the trend of crude oil production in Oklahoma has been
downward, although in 1945 and 1946 its output increased about 15 million barrels over that produced in 1944. (4)

Oil was located in Kansas in 1889 and its production rate has

THE RESERVE AND THE PERSON.

⁽¹⁾ Design, C. J., "Peacetime Froduction Exceeds That at Peak of ar", The Oil and Gas Journal, Vol. 45, No. 38, 1947

⁽²⁾ See Table I, Appendix A
(3) See Table I, Appendix A

⁽⁴⁾ See Table I, Appendix A

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⁽¹⁾ Decided the class of the contract outproperty and the contract that the contract

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increased over the years until in 1943 it hit am all time high of about 106.1 million barrels. During the past few years its rate has declined to about 99 million barrels where it has held steady. (1)

It should not be assumed that any of these states could not increase production if necessary. Texas, Louisiana, Oklahoma, California and many other states have conservation commissions which prorate production among the various fields. Texas has been the strictest in this respect and such regulation is a result of the ruinious competition in the Last Texas Field in 1931 which dropped oil as low as ten cents per barrel in that area. Thus, the purpose of proration, while its language is that of conservation, is that of price stability. The result of proration has been to conserve oil and gas, stabilize price and improve production methods. Because of this regulation of output per well, it often takes several yours for a new well to pay its cost of drilling. As a result, much more capital has to be invested in production facilities today than was required in the "Twenties" when no state restricted production. The stability which has resulted from proration has attracted large amounts of capital from the public and institutional investors. (2) Because of the costly nature of locating possible oil bearing lands, obtaining of leases, restricted production, higher drilling expenses, etc. more capital is invested in crude oil producing facilities during the develop ent period rather than in the other departments such as refining, transportation and marketing. (3) The following table shows

⁽¹⁾ See Table I, Appendix A

⁽²⁾ Pearl, W. A., "Oil Stocks", Famphlet published by White, Weld & Co., low York City, 1946

⁽³⁾ Ibid. Page 9

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the dollar and percentage breakdown by departments of net invested assets of thirty oil companies as of December S1, 1345.

Table II

Breakdown of Met Invested Assets, Thirty Oil Companies, December 31, 1945

	United F	tates	Foreig	n	and Foreign		
Department	Thousands	Percent	Thousands Ferce		ent Thousands Fer		
Production	\$2,565,677	51.9%	309,932	67.0%	42,875,609	53.2/	
Transportation	671,316	13.6	35,031	7.8	707,347	13.1	
Refining	816,686	16.6	62,674	13.6	881,360	16.3	
Marketing	788,427	16.0	52,382	11.4	841,309	15.6	
Others	96,336	1.9	1,010	0.2	97,345	1.8	
Total	\$4,940,441	100.0%	462,529	100.0%	\$5,402,970	100.0%	

Source: Joseph E. Pogue, Vice Pres. and Frederick G. Coqueron, "Financial and Operating Data of Thirty Oil Companies", year 1945, P. 14, (Fumphlet) The Chase Mational Bank of the City of New York, New York City.

a number of variables such as rate of new discoveries, state proration, price of crude oil, improvement of set ods of locating oil, taxation, etc. Under favorable conditions it would seem that for the next five to ten years, oil production in this country should be sufficient to meet probable ferand. But if the petroleum industry should encounter difficulty in the discovery of sufficient new crude reserves to maintain present production rates, and demand should exceed expectation, than a production deficiency of a million barrels of crude oil a day might exist in about fifteen years. (1)

Three areas outside the United States account for 80% of total

⁽¹⁾ Milson, R. F., "Supply and Demand Outlook", Petroleum Requirements-Postwar, 1946, Published by United States Government Printing Office

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foreign production. In the following table it will be seen that Venezuela, the Middle East, and Russia produce 37%, 26% and an estimated 17% respectively.

Table Ill

Estimated Annual Foreign Crude Sil Froduct	tions	
	Annual	Fercent
Country	Ruta**	to total
Canada	7,865	0.7%
Mexico	47,085	4.4
Cuba	365	0.1
Total North America (outside U.S.A.)	55,115	5.2
,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	0.0,2.0	
Colombia	21,900	2.1
Trinidad	20,075	1.8
Venezuela and N. 7. I.	401,500	37.6
Total Caribbean	448,475	41.5
100m2 0m2 1000m.1	110,110	2200
Argentina	22,630	2.1
Peru	11,680	1.1
Other Latin American Countries	2,920	0.3
Total Other Jouth American Countries	37,230	3.5
TOOK ONIO DOUGH TOOK TOOK TOO	01,200	0.0
Total Mestern Menisphere (excluding U.S.A.)	535,820	50.2
Austria	7,300	0.7
Gormany (excluding Soviet Zone)	4,745	0.4
Eungary	5,475	0.5
Ro ania	31,025	2.9
Other Buropean Countries (excluding U.S.C.R. and	Convenience of	
Baltic States)	3,285	0.3
These the regimes were of about the latter were		der-to-respecto
Total Europe (excluding U.S.S.R. and Baltic States	51,830	4.8
Residence has been directed property of persons to be	ne secondar	
Lypt	9,490	0.9
Iraq	35,040	3.3
lran	154,030	14.4
Behrein-Arabia	71,540	6.7
Kuwait	10,950	1.0
Qatar	484	0.0
Total Cear and Middle Sest	281,050	26.3
TOOMY THE WHILE THEN THOU SOUNDS OF SOUNDS	201,000	40.0
China	365	0
Burma	730	0.1
India	2,555	0.2
Japan	1,460	0.1
Other East and South Asia	365	0

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Table III Cont'd

Istimated Annual Foreign Crude Gil Production*

Country	Annual Rate**	Percent to total
Total East and South Asia	5,475	0.5%
M.L.IBorneo-New Guinea	12,775	1.2
Total Mastern Remisphere and Baltic	351,130	32.3
U.S.S.L. (unofficial estimate)	886,950 182,500 ,063,450	82.9 17.1 100.0%

*Based on November 1946 production rates.

Source: Deegan, C. J. and Burns, w.w., "World Oil Operations", The Oil and Gas Journal, Vol. 45, No. 34, 1946

Excluding the production of the United States, total Western Remisphere production amounts to about 50,5 of all foreign crude oil output.

Starting in 1917, Venezuelan output has increased steadily, far outdistancing the rest of the South American countries. Venezuela's 1945 production of 321.9 million barrels showed an increase of 25% over 1944. Its current rate of about 401.5 million barrels annually makes Venezuela the second largest producer of crude in the world. Jost of Venezuelan oil development has been the result of efforts of American and British oil companies. In 1944, United States oil companies produced about 75% of total crude output of Venezuela. (1) The petroleum industry has become so important in the Venezuelan economy that about 36% of

^{**}Thousands of barrels

^{***}Wells shut in.

^{(1) &}quot;Oil Industry Survey-Outlook During Transition Period and Beyond", Eastman, Dillon & Co., New York City.

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its revenue is derived from taxes levied on oil companies doing business in that country. (1)

The Baracaibo Basin region, reasonably close to water transportation was the first area to be developed in Venezuela. In 1946 its production rate was slightly more than that of the Middle East. Creole Petroloum Co., the major oil producer in Venezuela has drilled over twelve hundred wells in the Lake itself. Eleven hundred of these wells are productive and account for 156.8 million barrels annually. (2) In spite of the amount of development and exploration already accomplished. this basin still has great oil potentialities. (5). Its most prolific field is Lagunillas, which was discovered in 1926. This field alone accounts for about 30% of Venezuelan production. (4)

Even though the Maracaibo Basin is the largest producing area of crude oil outside the United States, current drilling activity is twice as great in Eastern Venezuela. (5) At present this section accounts for only one-third of that country's production. The richness of the fields discovered and estimates of proven reserves made on the most conservative basis, indicate a higher and higher rate of crude oil production in Venezuela which can be sustained for years to come. (6)

The Middle East, the third largest producing area in the world, today ranks as the world's greatest potential oil producing region. The

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Government and Municipal Manual, 1947, Moody's Investor's Service

⁽²⁾ Reed, P., "Deep Water Drilling on Lake Maracaibo", The Oil and Gas

Journal, P. 167, Vol. 45, No. 37, 1947
(3) Deegan, C. J. and Burns, W. W., "World Oil Operations", The Oil and Gas Journal, Vol. 45, No. 34, 1946

Ibid, P. 157

Ibid, P. 157

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area contains enormous fields from which millions of barrels of oil can be and are being produced from a very few wells. This is the richest petroliferous area ever found, and the surface has hardly been scratched as far as exploration is concerned. (1) In November 1946 this region was producing at the rate of 284.3 million barrels of crude oil annually as compared to about 401.5 million barrels annually for Venezuela.

counts for about 60% of all petroleum currently originating in the Middle Fast. This country has six oil fields containing about 66 wells and the average daily output for the active wells is about 6600 barrels per well. Present exploratory and development efforts are hampered by unstable political conditions and lack of skilled labor. The Standard Oil Company (New Jersey) and Socony Vacuum Oil Company, Inc. have been negotiating to buy a substantial amount of Iran's output.

Production in Saudi-Arabia increased from 27.4 million barrels annually in 1945 to a rate of 73.0 million barrels at the end of 1946.

This increase was due to the opening of two new fields. (2) A big impetus to rapid expansion of petroleum activities in Saudi-Arabia may be given by the proposed purchase from Texas Company and Standard Oil Company of California by Standard Oil Company (New Jersey) and Socony-Vacuum Oil Company, Inc. of substantial interests in Arabian American Oil Company, operator of the Saudi Arabian properties. (3)

Iraq, with current production rate of about 35.0 million bar-

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⁽¹⁾ Ibid, P. 157

⁽²⁾ Ibid, P. 157

⁽³⁾ Ibid, 1. 157

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rels annually from two fields having eleven wells ranks as the third largest producer in the Middle East. (1) Here the average is about 8,720 barrels daily per well. Since the average proved daily sustained productiveness of these wells is between \$2,000 and \$6,400 barrels, it is apparent that from these wells alone production could be increased fourfold if needed. (2)

The tiny State of Kuwait with one field containing only five wells currently produces about 11.0 million barrels annually. (3) This represents entirely new production as several wells started just prior to the outbroak of World ar II were not completed until after the termination of hostilities. Negotiations are under way whereby Jersey Standard and Socony-Vacuum will be buying orude from the Tuwait field and it is expected that production will be substantially increased in 1947. (4)

Egypt is the remaining producing area in the 'iddle East with current production of 9.5 million barrels annually coming from one hundred wells located in two fields. (5)

Qutar has one field containing two wells which are currently shut in. (6)

There are no official figures available at present on the status of the petroleum industry in Russia. This is probably due to war

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^{(1) &}quot;Journal Guide to world Oil", The Oil and Gas Journal, Vol. 45, to. 34, 1946

⁽²⁾ Ibid, P. 1

⁽³⁾ Ibid, F. 1

⁽⁴⁾ Burns, W.W., "Second Major 'iddle East Deal Disclosed; Jersey, Socony to Buy Iranian Crude", The Oil and Gas Journal, Vol. 45, No. 34, 1947

^{(5) &}quot;Journal Guide to World Gil", The Gil and Gas Journal, Vol. 45, Wo. 34, 1946

⁽⁶⁾ Ibid, P. 1

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⁽⁰⁾ House, T.S., "Sevent Sugar Widdle Food Start Done Survey, Sone to Mar. of the Sone Survey, Sone Mar. of the Sone Survey, Sone Sone Survey, Sone Sone Survey, Sone Survey,

^{(5) &}quot;Manned middle to morth cult, The Col and the Journal, Tolla Mr. No.

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data. Under normal conditions Russia's crude output should be around 219.0 million barrels annually from prewar proven productive areas. An unofficial estimate of Russia's present rate is 182.5 million barrels annually. However, it is interesting to note that as piecemeal information covering war damage does become available, the estimate of current production rate is revised downward. More than in any other country, the future production rate of Russian oil fields is very definitely tied in its government's overall plans and the part oil is to play in them. (1)

Romania, Austria, hungary and Germany currently supply 48.5 million out of 51.8 million barrels of crude produced annually in Europe (excluding Russia). The present annual production rate of 51.8 million barrels compares with a prewar normal of 55.8 million barrels.

Romania was producing at the rate of 51.0 million barrels annually at the year end, while the annual rates for Austria, Hungary and Germany were 7.3 million, 5.5 million and 4.7 million respectively. Everywhere in Europe, expansion of crude production facilities is being impeded by a shortage of drilling and development equipment. (2)

The annual production rate of Wexico in November 1946 of about 47.1 million barrels was about 4.4% of the total foreign production.

Crude oil output hit its peak in Mexico in 1921, but by 1945 had de-

(2) "Journal Guide to World Oil", The Oil and Gas Journal, Vol. 45, No. 34, 1946

⁽¹⁾ Deegan, C. J. and Burns, W. .. , "world Oil Operations", The Oil and Gas Journal, Vol. 45, No. 34, 1946

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olined to about 22% of that figure. (1) Since Mexican expropriation of petroleum properties in 1938, little scientific exploration has taken place with the result that there have been no new field discoveries of any consequence since 1931. Most geologists consider Mexico comparatively unexplored so far as oil is concerned. (2)

Next to Mexico ranks Argentina, Columbia, Trinidad and Peru, respectively, accounting for a very small percentage of total South Amorican oil production. Columbia, adjacent to Venezuela, is just beginning to be explored and developed.

Prior to the war the Netherlands East Indies area, compsed of Borneo, Java, Sumatra and Ceram produced between 65.7 and 73.0 million barrels annually. Deliberate wartime sabotage by the British and American governments followed by Japanese military sabotage left these fields very badly damaged. (5) In Movember 1946 the annual production rate for the East Indies was but 12.8 million barrels. Lack of balanced transportation and refinery facilities was partly responsible for this poor showing. The bulk of the production facilities is in areas where the Netherlands Government is encountering difficulty in reestablishing its relationship with the nationals of the islands. Thus restoration of the fields to normal production will be slow and it is estimated that it will take four years for complete rehabilitation.

Production in the Far East during November 1946 was at the

The Petroleum Almanao, P. 295, 1946

Deegan, C. J. and Burns, W. W., "World Oil Operations", The Oil and

Gas Journal, Vol. 45, No. 34, 1946
"Journal Guide to World Oil", The Oil and Gas Journal, Vol. 45, No.

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small rate of 5.5 million barrels annually. India, Japan, Burma and China accounted for 2.6, 1.8, 0.7, and 0.4 million barrels annually respectively. The Burnese wells are currently producing at but ten percent of their prewar rate, due to unsettled political conditions as well as badly war damaged facilities. (1) These 0.7 million barrels annually are being produced by the British Military Occupation forces. (2) to be pully by selfator burgals of anti-positions to the deliver review. [1] At present Lond processes wherea Mara that accord assembly . Apply in 1928 We cit tolerap opports exhaust the replic of evals at its Man Salahin Status Series Supersial" has maded book "but the Advantages" but only P. Millian Ample and his exposular behavior Colord his provin would be Abstract to an old secretary (2) these that they the America privateon tentering that programmed fifthe Statistics Supplets of their Chip was the State and of Best Sin Tymest" nearly no At. 5 51210 Service. Call Study appro-White Armandation with our about 1,700 ballians because annually these onnarrow and mcWindows, up layer no amount of 11-2 years. . This term put ment that production much hance of the red of high period, see our down the first partial production will decide and operation from the will taper off for many district to come. This is become all only presents gradually despenses more a partial of years depending upon rate of production and the way of the all tiable

(2) "Journal Guide to World Oil", The Oil and Gas Journal, Vol. 46, No. 34, 1946

⁽¹⁾ Prill the tift, Resident Repaires, Vol. 76, No. 8, 1946
(2) Print, William La, Vint Sprin Recognitionin CH Computer Sprint respectively. By New York Theor. Revisitor 12, 1940

⁽¹⁾ Deegan, C. J. and Burns, W. W., "World Oil Operations", The Oil and Gas Journal, Vol. 45, No. 34, 1946

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B. Reserves

Perhaps no phase of the oil industry has caused more concern than has the subject of orude oil reserves. Thousands of opinions and predictions have been voiced as to domestic petroleum reserves and the outlook for the petroleum industry. The first prediction came twentythree years after Drake's well discovered oil. Then there was estimated to be only 69 million barrels of oil remaining in the United States. (1) At present Texas produces eleven times that amount annually. Again in 1918 the cil industry experts estimated the supply of crude oil in the United States both "proved" to exist and "to be discovered" at only 7 billion barrels and the automobile industry feared its growth would be hindered by an oil shortage. (2) Since that time the domestic petroleum industry has produced 33.2 billion barrels of oil (3) and at the end of 1946 had "proved" reserves of 21.3 billion barrels. (4) Based upon 1946 production rate of about 1.75 billion barrels annually these reserves are sufficient to last an average of 12.2 years. This does not mean that production would cease at the end of that period, but that during this period production will decline and production thereafter will taper off for many decades to come. This is because oil well pressure gradually decreases over a period of years depending upon rate of production and the size of the oil field.

(4) Decgan, C. J., "Proven Reserves Increase Despite Record Output", The Oil and Gas Journal, Vol. 45, No. 38, 1947

^{(1) &}quot;Fill 'Er Up", Monsanto Magazine, Vol. 26, No. 4, 1946

⁽²⁾ Faust, Walter L., Vice Pres. Socony-Vacuum Oil Company, Speech reported by New York Times, November 21, 1946

⁽³⁾ Deegan, C. J., "Peacetime Production Exceeds That at Peak of War", The Oil and Gas Journal, Vol. 45, No. 38, 1947

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^{(1) &}quot;Fill the Fo", Housen's Sepanne, 501, 26, 20, 4, 1944

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Generally speaking, yearly additions to known reserves have exceeded production rates for quite a number of years. Thus, proved reserves have been increasing to a small extent rather than declining over the past decade. However, during recent years the rate of discovery, although greater than current production, has shown a marked decrease. For example, between 1935 and 1939 new discoveries averaged about 2.4 billion barrels while current production rate was about 1.1. This gave a net average addition to proved reserves of about 1.3 billion barrels annually. Between 1940 and 1945 new discoveries averaged 1.9 billion barrels per year, giving a not average annual addition to reserves of but 0.4 billion barrels. (1) In 1946 there was a net addition of 0.3 billion barrels of orude oil to reserves. (2) Thus, it is evident that if this most recent rate of decline in the ratio of new discoveries to production should continue, annual production would soon have to begin to phillips and with the first the state of the last o to decline. (3)

The average yearly proved reserves of crude oil in the ground since 1919 has been 13.6 years, so the position of the oil industry in this country is no worse off in respect to reserves than it has been for many years. The financial aspect of oil company operation is one of the main factors why proved crude reserves in this country do not vary much from year to year. Exploration and development work is so costly and an

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⁽¹⁾ See Table II, Appendix A
(2) Deegan, C. J., "Proven Reserves Increase Despite Record Output",

The Oil and Gas Journal, Vol. 45, No. 58, 1947
(3) Bell, D., Simpson, K., Mikol, V., "Petroleum", United States Tariff

⁽³⁾ Bell, D., Simpson, K., Mikol, V., "Petroleum", United States Tariff Commission, Published by United States Government Printing Office, Washington, D. C., 1946

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oil company can afford to develop crude reserves only to a certain degree. Thus, while proved reserves may not appear to be large, oil companies do have thousands of undeveloped acres on which their geologists have located prospective oil lands but which will not be tested and developed until a few years before they are needed. Thus, in considering a company's crude oil reserves, undeveloped acreage is an important factor. (1)

Drilling activity is a key index in determining the rate the oil industry is providing for present and future oil production. The amount of oil produced is based primarily upon the number of productive wells, as well as the rate of production which is in large measure determined by proration policies of the various states. The number of these wells in turn are a result of the rate of drilling activity each year. Some newly drilled wells serve to provide new reserves due to discoveries of new pools while others replace abandoned ones in existing fields. Crude oil prices today appear to influence most the rate of exploratory drilling. As the decand for crude oil increases, due in part to state proration practices, crude oil prices rise. This increases the number of operators willing to drill wildont wells. As prices rise still further, "wildcatters" et further away from known producing areas or drill deeper wells in existing fields. Thus more discoveries are made and as production radually increases the price of crude oil drops, causing exploratory drilling to be curtailed. (2)

(2) "011", Standard & Poors Industry Surveys, November 29, 1946

⁽¹⁾ Fearl, W. A., "Oil Stocks", Pamphlet published by White, Reld & Co., New York City, 1946

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It may also be stated that the cost of drilling a well in the United States has increased over the past few years. This rise in costs is due mainly to the necessity for the drilling of deeper wells and a general increase in the costs of equipment and higher scale of wages paid. This cost averaged \$69,300 per well in 1945 while in 1944 the average cost was \$51,500. (1)

It will be noted in Table II of Appendix A that the bulk of the additions to reserves has come through revisions of previous estimates of reserves or extensions in area of known fields. Conservatism in original estimates plus more efficient nethods of extraction by recycling of gas, water injection, and unitization and pressure maintainance of fields have been important contributors. Proration has also eliminated wasteful competition and in effect has increased the amount of oil which may be extracted from the ground per well, thus lengthening the life of many wells.

The following table shows that as of January 1, 1947, about 79% of the United States oil reserves were located in three states:

Table IV.

Estimated Proven Crude Oil Reserves January 1, 1947

		Thousands of Barrels			
State		Estimated Reserves	Gain or Loss During Year	Percent U. S. Total	
Texas Panhan	dle	11,800,162 338,357	+59,811	55.2% 1.6	

⁽¹⁾ Pogue, J. E., and Coqueron, F. G., "Financial and Operating Data of Thirty Oil Companies Year 1945", P. 18, Published by The Chase National Bank of the City of New York, 1946

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Table IV Cont'd

Astimated Proven Crude Oil Reserves January 1, 1947

	Thousands of B	arrels	of the last live and the
		Gain or Loss	Percent
Stato	Estimated Reserves	During Your	U. S. Total
West	3,245,845	+157,801	15.1%
North	424,181	-58,557	2.0
Eastern	3,549,659	+131,170	16.6
Southwest	1,617,418	+558,014	7.6
Gulf Coast	2,624,702	-677,957	12.3
California	3,349,148	-82,406	15.7
Louisiana	1,644,635	+150,765	7.7
Oklahoma	947,274	-56, 145	4.4
Kansas+	579,746	-52,166	2.7
Wyoming	611,409	* 9,332	2.9
New Vexico	507,914	-52,198	2.4
Illinois	373,348	+ 32,272	1.8
Viesissippi	472,389	+172,176	2.2
Arkansas	279,997	-8,909	1.3
Colorado	272,509	+ 66,473	1.5
Pennsylvania	137,042	+ 28,666	0.6
Montana	95,189	t 796	0.5
Kichigan	69,036	-4,663	0.3
New York	60,153	-9,675	0.3
Kentucky-Tenn.	46,372	+ 1,450	0.2
West Virginia	35,847	+ 745	0.2
Ohio	23,628	-1,465	0.1
Indiana	34,914	+10,095	0.2
Alabama	3,426	+ 1,430	GGF 400 600
Florida	1,000	+ 1,000	San dell' una
Total	21,545,138	+207,114	100.0%

*Includes sbraska- issouri

Cource: Deegan, C. J., "Proven reserves Increase Despite Lecord Output",
The Oil and Gas Journal, Vol. 45, No. 38, 1947

Texas's share was about 55.2% with the East Texas, est Texas and Upper Gulf regions containing the bulk of the reserves. California ranks second with 15.7% of domestic reserves while Louisiana holds third place with 7.7%. Other states of lesser importance are Oklahoma, Kansas and Wyoming. During 1946, Bississippi, Louisiana and Colorado

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made greatest net additions to total do estic proved reserves by adding 172 million, 151 million and 06 million barrels respectively. States showing the largest losses were California, Oklahoma and Lansas with declines of 82, 56 and 52 million barrels respectively. Texas showed a net gain in reserves of but only 60 million barrels but substantial changes took place in its main producing areas. The Gulf Coast region lost 676 million barrels which was offset by gains of 558 million barrels in the Southwest area, 131 million barrels in the Eastern region and 158 million barrels in the west Texas region. Losses of 59 million and 51 million barrels were registered by the North Texas and Fanhandle regions.

United States has been most scientifically and thoroughly explored for crude oil potentials. In recent years much attention has been focused upon oil potentialities on the continental shelves and slopes of the coastlines of this country. It is now believed that there are two and one half times as much oil to be discovered on the continental slopes and shelves of the world as there is under dry land areas. (1) Several oil co-panies already have producing oil wells in the Gulf as well as along the coast of California. It is believed that the shelves and slopes of the whole Caribbean area have enormous crude oil potentials.

It is estimated that besides the present estimated reserves

⁽¹⁾ Pratt, W. E., retired Vice Pres. Standard Oil Company (New Jersey), Speech before Tulsa, Oklahoma Geological Society, December 1, 1946, Published in The Oil and Gas Journal, Vol. 45, No. 31, 1946

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⁽¹⁾ France To Tom The Prop. Standard Cit Company (2) Inches (2) Inches (3) Inches (4) In

of 21.3 billion barrels there still remain about 80 billion barrels of crude oil to be discovered in the United States. (1)

It should be remembered that proved reserves are only estimates made by oil experts after a field has been developed by the drilling of a number of wells, and as such are somewhat inaccurate. Reserves of foreign countries are quite apt to be even more inaccurate because they have been made under varying conditions and from different points of view by men with varying degrees of talent. Table III of Appendix A gives a breakdown of estimated world crude reserves by continents and countries. As a nation, the United States at present has about one-third of total world proved petroleum resources and has twice as many proved reserves as any other single nation. The liddle East has crude oil reserves of 26.8 billion barrels, and were found as a result of little exploration and at the expense of drilling only one hundred fifty wildcat wells. Thirty times this number of wildcats were drilled in the United States during 1946. Thus, while the present proved and indicated reserves of the Middle Mast are slightly ore than the United States, ultimate discoveries of oil will aggregate many more billions in the Widdle East when more intensive development and exploration work is carried out in future years. In fast, the so-called center of gravity of world petroleum production is shifting from the Gulf-Caribbean area to the Middle East, where it is expected to gradually become

⁽¹⁾ Zook, R. T., former President of Independent Petroleum Association of America, Speech before 1946 Annual Meeting of American Petroleum Institute, Chicago, Illinois, November 15, 1946. Printed in Boston News Bureau, November 16, 1946

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firmly entrenched. (1)

It is believed that given sufficient time and a reasonable amount of equipment, any one of four groups of oil companies operating (2) in the Middle Bast could develop and sustain enough production from its own properties to supply world needs for oil for many years into the future. (3) It seems likely that other large oil producing countries of the world will add more percentagowise to present proved reserves than will the United States. The main reason for this is that most of the other producing countries of the world have not been prospected as intensely as has the United States. For years the United States has furnished about 60% of total world output and has consumed about the same percentage of crude oil also. To sustain a large volume of production a vigorous search for oil has been made in most of the promising areas of this country with the result that it is becoming increasingly difficult for oil companies to discover new oil fields.

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⁽¹⁾ DeGolyer, B., "Preliminary Report of the Technical Oil dission to the Middle East", February 1, 1944, Petroleum Reserves Corporation, eashington, D. C. (2) See Appendix B.

DeGolyer, L., "Preliminary Report of the Technical Oil lission to the Fiddle East", February 1, 1944, Petroleum Reserves Corporation, Lashington, D. C.

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C. Consumption

At first petroleum's use was primarily in the form of keresene for heating, cooking and illuminating purposes, competing with coal-oil in replacing the increasingly scarce supply of whale oil. Gasoline was an undersirable by-product as its presence in kerosene caused the lamps and stoves to explode. Gasoline was a glut on the market and was first sold as a cleaning fluid but most of it was thrown away.

With the rapid growth in the use of machinery, lubricating oil, a by-product of kerosene, found an economic use. The oil industry received a large stimulus around 1900 when industrialists saw the possibilities of petroleum in relation to new engineering developments.

The increasing importance of the then infant auto-obile industry made such a demand for gasoline as a fuel that during the first decade of the twentieth century gasoline became more important than kerosene as a refined product. (1) This change in demand created the problem of increasing the proportionate amount of gasoline derived from each barrel of crude oil. The basic solution was accomplished in 1913 by use of the "cracking" process (Burton Process), whereby crude oil was broken down into its refined products by means of high temperatures and pressures.

Since this original is provement, many modifications in refining techniques have increased the percentage recovery of gasoline from crude petroleum. This ratio has risen from 10% in 1880 to about 45% in 1935.

In the first ten months of 1946 this ratio was about 39%. Subsequent im-

⁽¹⁾ The Petroleum Almanac, P. 4, 1946

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⁽¹⁾ The relations of tenners of the 1800

prove ents in refining mothods, called hydrogenation and the calalytic process have made possible a further increase in the possible yield of gasoline from crude oil. Also a larger a ount of high octane gasoline has been achieved through technological refining developments. Desulphurisation, a process for separating sulphur from orude oil, made available for war purposes large amounts of high-sulphur content crude oils from West Texas and em Lanico. Euper-fractionation is a process which originated in the growing natural gasoline industry which derives gasoline from natural gas. Its purpose is to separate the lighter hydrocarbons from the heavier. (1)

In recent years, by-products have increased very rapidly and the potroleum industry is now regarded as the chemical industry of the future. (2) Its present by-products include chemicals for synthetic rubber, paint, "soapless" detergents, etc. It is likely that this branch of the petroleum industry will become increasingly important in the future. Most of the major oll companies are expanding their research departments to continue wartime research gains made in this field. (3) Already one oil company has announced plans to market a scapless detorgent in the near future. It is considered possible that in the next few years about one fourth of all scaps may be made from oil or natural gas. (4)

Secretary and place in Figure 1977. (1) Pearl, "., "Oil Stocks", 1. 10, Pamphlet published by white, weld & Co., New York City, 1946 and a Displace A Joseph Street, Surrey, which

⁽²⁾ Ibid, 1. 11

⁽³⁾ Ibid, P. 11

Russell, R., Pres. Standard Oil Development Co., Speech given at Amual Weeting of Southern Research Institute, Birmingham, Ala., Nov. 26, 1946. Reported in the all Street Journal, Nov. 27, 1946

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Along with the continued growth of the automobile industry, the development of aviation has increased the demand for gasoline, particularly those grades having a higher octane rating. The recent global conflict, which was fought on a highly mechanized basis, greatly increased the demand for oil products, particularly high-octane fuel for airplanes. The development of the Diesel engine and the increasing popularity of heating ho as by means of fuel oil has increased the demand for distillate fuel oils.

The higher costs of bituminous coal has resulted in the decision of many railroads to gradually change over from steam to Diesel powered locomotives as the former types wear out. In fact as of October 1, 1946, unfilled orders for locomotives amounted to 484, 88% of which were for Diesels. (1) Although many public utility steam generating plants have been equipped with oil burning equipment such capacity is at present mainly for emergency use as bituminous coal is still the cheaper of the two fuels for the generation of electricity by steam.

Contrary to the concensus of opinion in the petroleum industry, 1948 demand for oil products did not slacken but actually showed an increase over 1948. Casoline consumption in 1946 was about the same as during the peak war year of 1945 even though new car production during 1946 was 50% less than forecast. Consumption of kerosene and other products reached new peaks in 1946. (2)

^{(1) &}quot;Railroad Equipment", Standard & Poor's Industry Surveys, October 23. 1946

^{(2) &}quot;1947 U. S. Demand ill Exceed 1946 Fecord Requirements", The Oil and Gas Journal, Vol. 45, No. 38, 1947

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It is estimated that in 1947 there will be about a 4.3% increase over 1946 in the consumption of refined petroleum products. This estimate is based upon a continuance of greater gasoline consumption on the part of motor vehicles now in use, the production of at least five million new motor cars in 1947, and a further shift from the burning of coal to the consumption of fuel oil. leak sales of lubricating oils is also anticipated. (1) Consumption of petroleum products has shown a steady increase for many years. Future estimated demand for petroleum products as compared with consumption in previous years is given in Table IV of Appendix A.

It will be seen that the estimate in Table IV of Appendix A for all petroleum products in future periods shows a steady upward trend. This steady increase in the use of petroleum products to 1965 is based upon a steady increase in the average number of passenger cars in use as well as an upward trend in the use of oil burners.

There has been some doubt raised concerning the ability of the United States oil fields to supply enough crude oil to meet the anticipated donestic demand. It is believed that a free price structure for oil and its products would encourage enough wildcat drilling, development of remote fields, more efficient methods of secondary recovery, etc. to meet demand for a generation. But, with only domestic production available to meet demand, the price structure might become too unbalanced. Thus, it seems likely that imports from South America will be used

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^{(1) &}quot;1947" U. S. Domand Will Exceed 1946 Record Requirement", The Oil and Gas Journal, Vol. 45, No. 38, 1947

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to keep petroleum prices from going too much out of line.

The following tabulation shows the production and demand for crude oil in foreign countries:

Table V

Estimated Foreign Crude Oil Freduction	and Demand+	
	Annual Produc-	Total
Country	tion Rates	Demand**
Canada and Alaska	. 7,665	60,590
Mexico	. 47,085	33,580
Cuba		5,475
Total North America (outside U.S.A.)	. 55,115	99,645
NAME AND ADDRESS OF TAXABLE PARTY.		
Colombia		4,380
Trinidad		11,315
Venezuela and N.W.I.		41,245
Total Caribbean	. 443,475	56,940
Arrand for	00 000	17 900
Argentina		43,800 5,110
Peru Other Latin American Countries		40,880
Total Other South American Countries		88,790
TOART COURT HOWN WHEN TOWN COMMENTED \$111	• 01,200	00,130
Total Western Hemisphere (excluding U.S.A.)	535,820	264,625
and and and an analysis of the same and	000,000	202,020
Austria	. 7,300	1,825
France		39,420
Germany (excluding Soviet Zone)		21,900
Great Britain	. 365	78,840
Hungary	. 5,475	11,680
Romania	. 31,025	8,395
Other European Countries (excluding U.S.S.R.		
and Baltic States)	2,555	75,190
Total Europe (excluding U.S.S.R. and Baltic	mingage Sull is	AN ADMINISTRA
States)	51,830	237,250
Appell the Street or And Assistances (A.)	0.400	00 110
Egypt	,	20,440
Iran		1,825
Bahrein-Arabia		28,105
Vancous & A	. 71,540 . 10,950	4,380
Qatar and Other		14,965
Total ear and iddle Last		69,715
	402,000	00,120
China	• 365	8,760
Burma		1
India		22,630

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Tabbe V Cont'd

Latimated Foreign Crude Oil Production	and Domand*	Total Control
	Annual Froduc-	Total
Country	tion Rates**	Demand**
Japan	1,460	6,935
Other East and South Asia	365	29,930
Total Bast and Louth Asia	5,475	68,255
N.E.1Borneo-New Guinea	12,775	365
Total Lastern Hemisphere	\$51,130	164,250
Total Foreign (excluding U.S.S.R. and Baltic		
States	886,950	1,301,195
U.S.R. (unofficial estimate)	CONTRACTOR OF THE STATE OF THE	182,500
Total world (outside U.S.A.)		1,023,095

*Based On November 1946 Froduction Lates

Source: Deegan, C. J. and Burns, W.W., "world Oil Operations", The Oil and Gas Journal, Vol. 45, No. 34, 1946

Canada, France and Great Britain are small producers of oil and have to import large amounts of petroleum products each year. The Caribbean and Middle Eastern Areas are exporters of petroleum while Europe and the South Asia Areas are heavy importers of oil. It is estimated that Russia produces about as much as consumed.

Standard Oil Company (New Jersey) has estimated that over the next two decades, production of the estern Hemisphere will just about equal the demand in that hemisphere. (1)

Excluding Russia, total world demand for crude oil in 1946 was about 2.63 billion barrels. It is estimated that by 1950 world demand

^{**}Thousands of Barrels

^{***} Wells Shut In

⁽¹⁾ Burns, W. W., "Second Major Middle East Deal Disclosed: Jersey Socony to Buy Iranian Crude", The Oil and Gas Journal, Vol. 45, No. 35, 1946

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for petroleum (excluding Russia) will have increased 16% to 3.05 billion barrels annually. (1) However, with 1947 world consumption of crude oil running at a greater rate than estimated late in 1946, world demand for crude oil in 1950 may be even greater than anticipated.

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⁽¹⁾ Holman, E., President Standard Oil Company, (New Jersey), Speech at National Association of Manufacturers in New York City, December 9, 1946, reported in The all Street Journal, December 10, 1946

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D. Effects of World War II

States was increased substantially. In 1937 the rate of production in this country was 1.279 billion barrels while in the period of January-August 1945, a peak annual rate of 1.758 billion barrels was reached.

(1) Most of this increased production came from new wells drilled in existing fields, while only a small amount was due to the discovery and development of new fields. (2) Proration was relaxed generally and increased production was thus achieved. Some of this production was at such a rate that it would have damaged some of the oil fields if continued for any length of time. With the termination of hostilities productors of crude oil had for problems in respect to reconversion.

The refining industry entered the war years with emple facilities. At the end of 1939, the industry had an annual capacity of 1.53 billion barrels of crude oil but actual refinery runs were at the yearly rate of 1.24 billion barrels. At the end of 1944, the annual refinery capacity had risen to 1.79 billion barrels while actual runs of crude to stills were at the rate of 1.60 billion barrels. (3) A large part of this increase in capacity was achieved by rehabilitating idle units and by handling greater than rated capacity volumes. Wartime demands changed the relative output of gasoline, fuel oil and kerosene by refineries. The refineries also had the immense task of producing enormous amounts of

⁽¹⁾ Bell, D., Simpson, K., Mikol, V., "Petroleum", P. 47, United States Tariff Commission, Published by United States Government Printing Office, Washington, D. C., 1946

⁽²⁾ Ibid, P. 47

⁽³⁾ Ibid, P. 59

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a new product -- 100-octane gaseline for aviation purposes. To do this. the refining industry installed a substantial amount of new equipment at existing refineries without increasing thruput capacity very much. (1) the same function of the contraction of the contract of th

During the war period about 908 million dellars was invested in refinery equipment, 37% of which was used for making aviation gasoline. Other facilities built were toluene, lubricating and iscellaneous plants. Of the total spent for refinery equipment the government financed about 26%, private industry accounting for the balance. (2) Wartime demands for aviation resoline enormously increased the catalytio cracking process capacity, which was increased from one installstion in 1941 to sixty in 1944. (3)

World Mar II had a profound effect upon the transportation division of the petroleum industry. In the years immediately preceding the war the refineries received about 75% of their crude oil by pipe lines, 22% by tankers and about 3% by tank cars and trucks. The use of pipe lines for moving gasoline to consuming centers had grown until 111 million barrels, or one-sixth of total gasoline produced was delivered by this mothod in 1941. (4)

In 1940-41 about 90% of the Atlantic Coast deliveries of petroloum products was accomplished by means of tankers. (5) Because of

⁽¹⁾ Bell, D., Siepson, N., Mikol, V., "Petroleum", P. 59, United States Tariff Commission, Published by United States Government Printing Office, Lashington, D. C., 1946

Ibid, P. 60 Ibid, P. 60

Toid, P. 08-69 Ibid, P. 69-69

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withdrawn for overseas service, tanker delivery of oil products to Atlantic ports dropped to a more trickle in 1942. To cope with this situntion the United States Government invested practically 1.750 billion
dellars in tripling the size of the tanker fleet. (1) Many of these
Government-built tankers have, since the War's end, been sold to private oil companies.

To facilitate the urgent movement during the war years, of orude oil and refined products from the Southwest to the Atlantic coast, two pipelines, "Big Inch" and "Little Big Inch" were constructed with Federal Funds. The "Big Inch" pipeline transported crude oil from Long-view, Texas to Linden, New Jersey while the "Little Big Inch" transported refined products and extended from Beaumont, Texas to Linden, New Jersey. After considerable discussion these two pipelines have been sold to private industry and are currently being used to transport natural gas. Today's demostic pipeline mileage is about 142,000 miles and is expected to increase to 150,000 miles by 1948. (2) It is estimated that the present pipeline mileage transports the equivalent of about one-ninth of all freight tonnage moved in the United States. (3)

Of course, oil production and refining facilities in certain foreign countries and areas suffered quite badly as a result of hostil-

(2) Spann, R., "Pipe Line Plans", The Wall Street Journal, November 29, 1946

⁽¹⁾ Bell, D., Simpson, H., Mikol, V., "Petroleum", P. 73 and 13, United States Tariff Commission, Published by United States Government Printing Office, Ashington, D. C., 1946

^{(5) &}quot;The Lamp", January, 1947, Publication by Standard Oil Company, (New Jersey)

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ities. The wartime damage to the important areas has been noted earlier in this chapter.

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E. Petroleum Contrasted to Other Lources of Energy

Over a period of years petroleum has increased its proportionate share of furnishing the energy requirements of the United States.

The following table shows the growing importance of petroleum as a source of energy:

Sources of Energy in The United States*

He post of	Co	al	Domostio	hatural	b Water
Year	Anthraoite	Bituminous	Oil	Cas	Power
1901-1905	18.0%	70.0,6	6.1,5	. 5.2/6	2.1,6
1911-1915	14.4	69.0	8.0	3.7	3.5
1921-1925	9.9	50.2	13.2	4.8	5.2
1951-1935	7.3	48.1	26.7	9.1	0.6
1940	5.1	44.2	29.7	10.5	9.6
1941	5.2	45.6	- 28.5	10.2	9.5
1942	5.1	47.6	25.9	10.2	10.9
1943	4.9	45.6	26.6	10.8	11.8
1944	4.8	44.6	27.7	11.2	11.0
2636	4.6	40.0	20 3	30.4	10 V

Percent of Total

*Fuel equivalent: Anthracite-13,000 B.t.u. per lb.; Bituminous coal-13,100 B.t.u. per lb.; Petroleum-6,000,000 B.t.u. per bbl.; and natural gas-1,075 B.t.u. per cu. ft.

Source: United States Bureau of Mines and Bituminous Coal Division,
Printed in "Coal", P. 3, Standard & Poor's Industry Surveys,
July 23, 1946

Anthracite coal is largely used for home heating and its use will continue to decline as oil heating units are installed. Based upon the current consumption rate, there are in the ground about one hundred sixty years supply of anthracite. (1) Because of convenience and the growing price advantage of fuel oil over anthracite, there has been a

^{(1) &}quot;Coal", F. 4, Standard & Poor's Industry Surveys, August 24, 1946

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1922-1928	0.0	2.00	22.3	E.3	8.0
1021-1302	7.5	1.0	20.7	1.5	8.0
1940	5.1	2.03	29.7	10.01	3.9
ING	- A 4	3.	5.00	10.1	3.8
a I	6.1	67.6	20.9	10.0	10.9
2342	4 10	10.84	0.58	J.CI	11.0
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(1) "Boel", I. 4, Design of Loor's Intertry Sorres, August 24, 1862

marked trend away from the use of anthracite coal as a source of energy.

As of the end of 1946 unfilled orders for flue-connected oil burning space heaters totalled 1.6 million. This represents future increased demand for fuel oil amounting to about one billion gallons annually. (1)

Today, the largest users of bituminous coal are the railroads, public utilities and the iron and steel industry. Successive rises in the price of soft coal have heightened the fear that this source of onergy is pricing itself out of its markets. There is a definite trend on the part of the railroads to replace worn out steam locomotives with oil burning Diesel engines. (2) The electric utilities are increasing their consumption of fuel oil in their steam generating plants. In 1920. based upon a comparison of their relative British thermal unit values, oil and gas used as fuel by electric utilities displaced the equivalent of 3,216,000 tons of coal. It is estimated that in 1946 the soft coal displaced by oil and gas amounted to about 20,840,000 tons. (3) Many of the utilities are installing oil burning equipment and have plans for erecting oil storage tanks as soon as they become available. The oil burning equipment is used mainly for emergency use in case of failure of coal deliveries. (4) The price differential between bituminous coal and oil determines the practicality for use of fuel oil instead of soft coal. Botween 1930 and 1945, the mine price of coal increased 48% while

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or make make or of build prove here.

⁽¹⁾ Farrell, M., "Oil vs. Coal", The Wall Street Journal, September 26, 1946

^{(2) &}quot;Railroad Equipment", P. 4, Standard & Poor's Industry Surveys, October 25, 1946

⁽³⁾ Farrell, ., "Oil vs. Coal", The Wall Street Journal, September 26, 1946

⁽⁴⁾ Toner, J., President Boston Ldison Company, Talk before the Boston Security Analysts Society, Boston, Mass., December 16, 1946

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⁽³⁾ Forest, ... "Oil we. Boal", the mil direct doursal, Department of.

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the price of fuel oil at the refinery increased 35% and the delivered price of natural gas decreased 20%. Successive rises in the price of soft coal and rail transportation costs have tended to increase the competitive advantage of oil and gas. The coal industry is also plagued by higher marketing costs due mainly to increasing rail charges while the cost of marketing competing fuels is dropping. (1)

The capital goods industries are large users of soft coal. It is one of the essential raw materials in the manufacture of pig iron.

It is also used in the manufacture of coke and its main by-product, manufactured gas, is sold to a great extent for home heating purposes. Of all the underground mineral reserves in the United States, bituminous coal is the most bountiful. Based upon the current consumption rate, ever 1,000 years supply of soft coal still remains to be mined. (2)

Another use to which soft coal can be put is the manufacture of liquid fuels. During the recent war Cormany manufactured a large part of its gasoline requirements from coal. Already in this country, improvements have been made to produce liquid fuels more economically than did Germany. At the present time synthetic gasoline can be produced from soft coal at about double the present cost of refined gasoline which is about six cents per gallon. (5) In the near future, it is believed that synthetic gasoline will be made at just a slightly higher cost than refined gasoline. At the present time the largest domestic

⁽¹⁾ Cowan, D., Consultant Economist for National Coal Association, "Coal's Position", The Wall Street Journal, January 5, 1947

^{(2) &}quot;Coal", P. 4, Standard & Poor's Industry Surveys, August 24, 1946
(3) Wilson, R. L., "Supply and Demand Outlook", Petroleum RequirementsPostwar, Published by United States Government Printing Office 1946

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- oil company is devoting about one-third of its research efforts toward ore econo igal extraction of liquid fuels from natural gas and coal.
- (1) The reason for this effort is that the cost of finding and producing oil is rising and large reserves of natural gas and coal already exist and are easily accessible.

Today, synthetic gasoline from cetural gas can be produced at the same cost of a gallon of gasoline refined from crude cil. (2) By expending only one-third of the present proved reserves of natural gas at the rate of 4% per annum about 30%, or 500,000 barrels daily of our prewar gasoline consumption could be produced. Also similar processes could produce high quality Diesel fuel, wax and large amounts of chemical by-products from natural gas. (3) In recent years the production of natural gasoline, which is produced from natural gas, has shown sharp increases.

were sold. In 1945 about 4 1/2 trillion cubic feet of natural gas were sold. This volume is equivalent in heat value to about 170 million tons of coal. It is used by about 40 million people residing in 54 states. Its uses in industry number over 20,000. Thus, while natural gas is definitely a growing competitor to the oil industry it should be noted that a large portion of the gas reserves are owned by the major

(3) Ibid, P. 69

⁽¹⁾ Holman, E., President Standard Oil Company (N.J.), Speech at Annual Meeting of American Petroleum Institute, Chicago, Illinois, November 15, 1946, Reported in The Wall Street Journal, November 16, 1946

⁽²⁾ Wilson, R. E., "Synthetic Gasoline from Gas"., Petroleum Requirements-Fostwar, Published by United States Government Printing Office, 1946

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oil companies. (1)

Long range sources of energy are oil located beneath the contimental shalves and slopes of the world and from oil shale and tar sands. Oil well drilling activity on these shelves off the Gulf and California coastlines has been active in recent years and promises to increase in the near future. The oil shale is located in large deposits in the Westorn States while the tar sands in tremendous deposits are located in Canada. Since both deposits are considerable distances from consuming areas their ultimate use will depend upon transportation costs and it seems likely that the use of coal deposits would come first. (2)

It is the opinion of scientists and engineers that the application of atomic fission for power purposes is now technically practical. (3) It is estimated that, for example, a 100,000-ke plutonuim-fueled nuclear power plant could be installed for around \$11,100,000 as compared to 13,200,000 for a 20,000-kw coal-fired power plant. Operating costs are likewise estimated to be less for the nuclear plant. Comparative estimated costs are \$2,970,000 for the plutonuim-fueled power plant and \$3.340.000 for the coal-fired plant. (4)

If needed, coal deposits can furnish a plentiful supply of liquid fuel for over a thousand years. It is quite reasonable to expect

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(4)

⁽¹⁾ Thert, S., "Natural Cas Industry Plans Big Expansion", Barron's, The Mational Financial Weekly, October 7, 1946

Wilson, R. E., "Oil Shales and Tar Sands", Petroleum Requirements-(2) Postwar, Published by United States Government Printing Office 1946

[&]quot;Compatitive Atom", Report of Committee on Atomic Energy of the (3) Carnegie Endowment for International Peace, Reported in Business eek, October 26, 1946

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that before the world's potroleum resources are consumed that other more econo ical source of energy will be developed by our scientists. (1)

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⁽¹⁾ Milson, R. E., "Technology May Find Other Sources", Petroloum Reguirements-Postwar, Published by United States Government Frinting Office, Washington, D. C. 1946

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F. Economic Outlook

Ranking as the fourth largest industry in terms of capital investment in the United States, petroleum as a source of energy and lubricant is essential in our highly industrialized national and world economy. (1) As the most important product, gasoline is outranked in importance only by the basic essentials of food, clothing and shelter. (2) The secular growth of the oil industry has been aided by the increasing degree of mechanization of our economy and its continued extension into the future will be aided by population growth, increasing transportation requirements, large-scale expansion of residential construction, and increasingly wider use of Diesel power by agriculture, railroads and industrial users of energy. (3)

Leading geologists believe there are 80 billion barrels of orude oil reserves still to be discovered in the United States. (4) In the past, official estimates of oil reserves have always been very conservative. Now techniques of production are being developed rapidly and secondary recovery methods are being improved. More efficient refinery operations have increased the yield from crude oil and extensive vigorous research has rapidly multiplied the number of useful by-products derived from oil.

^{(1) &}quot;Oil", P. 2, Standard & Poor's Industry Surveys, November 29, 1946

⁽²⁾ Ibid, P. 2

^{(3) &}quot;Growth Potentials in the Oil Industry", P. 3, Famphlet published by Hornblower and Weeks, 75 Federal Street, Boston, Mass. Copyright 1946

⁽⁴⁾ Zook, R., former President of Independent Petroleum Association of America, Speech at 1946 Annual Meeting of American Petroleum Institute, Chicago, Illinois, Movember 16, 1946, Printed in Boston News Bureau, November 16, 1946

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Our technicians and scientists will undoubtedly develop or discover new and supplementary sources of energy, such as atomic fission or more economical extraction of liquid fuels from coals and shales. However, as an economical portable fuel and as a new and low cost source of raw material for the chemical industry, petroleum will continue to retain its important role in our demestic and world economy. (1)

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⁽¹⁾ Pearl, ... "Oil Stocks", P. 7, Pamphlet published by white, Weld & Co., New York City, 1946

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⁽¹⁾ feed, ... "Mi brooks , r. ", impoint portained by other and a

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G. Producing, Refining and Distributing Companies versus Integrated Companies

A company whose main business is that of discovery, developing and producing crude oil has an advantage that a refining or distributing company does not enjoy. Today, the stability of the price of crude oil is to a large measure determined by proration practices of several states as well as the rate of new oil discoveries and demand for crude oil. Under the state proration system the volume of production of crude oil is based upon an estimate of the demand for refined products. Thus, the crude oil producers are assured of stability in the price of crude oil. Over a period of years, many crude oil producers have been able to discover and develop large low-cost reserves which at present high prices are netting sizeable profits.

Relatively speaking, production costs of crude oil are stable, although in recent years these costs have shown a rising trend. (1) Costs of crude oil production are dependent upon such factors as well depth, productivity per well, proration and regulation of oil field development, improvements in oil well drilling techniques and costs of labor and materials. A crude oil producer's profits are not dependent upon the price structure of refined products which is seldom stable for any length of time.

An oil refiner which does not produce its own crude oil has little protection from an advance in crude oil prices. Prices for refined products fluctuate in accordance with the relation of supply to

^{(1) &}quot;Oil", P. 7, Standard & Foor's Industry Surveys, November 29, 1946

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^{(1) &}quot;ott", I'm tenderd i teor's latesty Perveys, Foresher II, 1944

demand for refined products, and refined costs have little influence on retail prices. (1) Cross profit margins of oil refiners are unstable and only remain favorable for relatively short periods. (2)

Distributing companies have the problems of over-expanded marketing facilities accompanied by severe co potition. Seasonal demand oreates excessive inventories of some refined products since one product cannot be obtained without producing the others. For example, gasoline consumption is greatest in the summer while demand for fuel oils is largest in the winter. Often times excessive accumulations of inventories of off-season products results in a softening of prices thereby causing lower marketing profits. (3)

Integrated companies are best able to cope with the problems besetting the crude oil producer, refiner and distributor of refined produots. An integrated company, through its own efforts can develop its own source of crude oil, thus assuring itself an adequate supply of Charles all County Charles crude and a stable and reasonable price. Being assured of an adequate AND NOT STREET OF THE RESIDENCE AND ADDRESS OF THE PERSON ASSESSMENT ASSESSME supply of petroleum its refineries can be operated more efficiently. mang the bandom to the patroline infectors. Again, knowing its probable output of refined products, an integrated war floo otherway of much or company can better develop and service its marketing system. It is es-Artholy has in wifered in automy this high four, the daily stone exquestion timated that three-quarters of the petroleum business is done by inte-MATERIAL SECTION AND ADDRESS OF THE PARTY NAMED IN COLUMN TWO grated companies. (4) becoming a Vinitia for all many alternal gradies

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^{(1) &}quot;Oil", F. 11, Standard & Foor's Industry Surveys, November 29, 1946

⁽²⁾ Ibid, P. 11

⁽³⁾ Ibid, P. 14

⁽⁴⁾ Ibid, F. 18

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III. Results of Analysis of Twonty-Five Oil Companies

Under the "Massachusetts Rule" (also called "Prudent Man Rule")
trustees may invest in common stocks. (1) Thus, the selection of oil
stocks is a matter of analyzing the better grade oil companies to determine which ones are best suited for trust investment.

As a result of a detailed statistical comparison of twentyfive oil companies covering the period 1929-1945, it is the writer's opinion that the common stocks of the following eleven companies are suitable for trust investment:

Standard Oil Company (New Jersey)
Gulf Oil Corporation
The Texas Company
Humble Oil and Refining Company
Amerada Petroleum Company
The Atlantic Refining Company
Sun Oil Company
Standard Oil Company of California
Phillips Petroleum Company
Continental Oil Company
Standard Oil Company
Standard Oil Company

All but one of the above companies are integrated and in most cases are among the leaders in the petroleum industry.

After studying the status of each of these companies in great detail in an effort to select the best four, the following companies were eliminated:

Humble Oil and Refining Company - While in a very strong position statistically, this company's co on stock has always sold for a low yield, relatively speaking. Since this company is seventy percent owned by Standard Oil Company (New Jersey) an investment in the parent

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and Refinin-Company at a larger yield. It will also give the investor an interest in foreign oil development as well as leadership in the oil industry.

Amerada Petroleum Company - This company is a small and nonintegrated cruds eil producer having a fairly good statistical position.

It sells at a high price-earnings ratio and at a low yield. It lacks
diversification and has no foreign oil interests.

The Atlantic medining Company - Although the company has done an outstanding job in improving its statistical position mainly through reinvestment of earnings, a continued need for capital borrowing decreases the enhancement of earning power per common share. The stock sells for a relatively low yield and the company still produces only 57% of its refinery needs of crude oil. This ratio of crude oil production to refinery requirements is low when compared to the ratios of the four companies selected as being best suitable for trust invest ent. This company also has very small foreign oil interests.

Sun Oil Company - This is a small company doing buisness only in the United States and produces only 47, of the crude oil needed to meet its refinery requirements. It has retained about 90% of its cash earnings in an effort to improve its position in the petroleum industry. Its common stock sells at a very low yield and at a fairly high price-earnings ratio.

Standard Oil Company of California - This is one of the largest fully integrated oil companies, having large crude oil reserves in Saudi Arabia. It produces 70% of its domestic crude oil from Californi-

and inchains domping at a larger place, it will also give the inverses an interest in foreign oil involutions on all as indicates to the last and

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an fields but in recent years has been unsuccessful in finding new reserves in California and is pushing development of fields in states east of California. A very fine company in all other respects, the writer is of the opinion that this company is a shade less attractive than the four companies retained as being best suited for the investment of trust funds.

Continental Cil Company - Although this company has spent considerable sums on property, its increase in production of crude oil is not as impressive as that of other companies. It has no foreign oil interests and only average crude oil reserves in this country.

Standard Oil Company (Indiana) - Although one of the largest integrated oil companies, its lack of foreign oil interests, less than average crude oil reserves and low ratio of crude oil production to refinery requirements make this company's stock less attractive as a trust investment than the stocks of some other oil companies.

For years a number of the larger oil companies have invested roney in oil properties in foreign countries. The following table shows total gross assets invested abroad:

Table VII

Gross Assets Employed Abroad by United States Cil Companies, By Function, 1955 and 1944

THE PERSON NAMED

Function (000 omitted)	1935	1944
Exploration and Production		\$1,040,170 386,290
Transportation		156,546 581,226
All Others		205,758 2,369,990

Source: The Petroleum Almanac, P. 548, 1946

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Several companies, namely, The Texas Company, Gulf Oil Corp.,
Standard Oil Company (New Jersey) and Secony-Vacuum Oil Company intend
to make even larger investments in foreign oil properties in the near future. While investments in foreign oil properties will probably enhance
the earning power of the oil companies the element of risk due to political factors should be taken into consideration when evaluating the common etocks of oil companies.

It is the author's opinion that, today, the following companies are in the best statistical position and will show better than average performance in the future.

Table VIII
Selected Oil Co. wries

Arket Data	Standard Gil Co. (New Jersey)	Gulf Oil Corp.	Patroleum	Toxas Co.
1946-47 Price Range* Market 2/21/47 1946 Dividends Percent Yield	78 3/8-65 3/4 66 7/8 \$3.08 4.627	78-56 1/2 60 3/4 \$2.50 4.12%	75-49 56 1/4 \$2.00 3.56%	68 1/4-52 59 1/4 \$2.50 4.22%
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Each company is large and integrated, possesses large crude reserves, and three have substantial foreign interests. The fourth company is the largest factor in the domestic natural gas and natural gasoline business.

The following table shows the relative sizes of the four companies and their asset growth since 1929. Book value per share is also
indicated as well as the ratio of market value to book value per share.

Also shown is the fact that the funded debt of these companies is small
and has in each case been reduced since 1929.

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Table IX

Balance Sheet Data								
	tandard Dil		Phillips	Texas				
Itoms (dem Jersey)	Corp.	Petroleum	Co.				
	-		danks.					
Industry Ran' of Company				la Linner				
(based on 1945 Depreci-	356.7	MINNEY 3	Dirth. Printel	alter Street				
ated Assets)	1	6	9	4				
Gross Assets 12/31/45*	.2,441.8	\$1,005.7	\$495.6	\$900.0				
Net Depreciated Assets	1000		18, 3- IF.	- 6				
12/31/45*	\$1,137.4	446.7	\$222.7	\$398.8				
Percent Increase 1929-45:	A SEC.		Will STAIN	0 115-30				
Gross Assets	84.5	90.2	160.0	71.8				
Net Depreciated Assets	55.0	65.0	95.0	28.2				
Book Value Per Share								
12/31/45	61.40	55.85	\$48.20	\$55.00				
Ratio Market Value to Book				-1 31 (0-)				
Value per Share**			116.5%	107.8%				
Ratio Punded Debt and Pre-			TableS Sull					
ferred Stock to Total								
Capitalization 12/31/29	22.8%	16.15	26.8,5	22.2%				
Ratio Funded Debt and Ire-			4					
ferred Stock to Total	1520 44	nt.	5,790 13.8					
Capitalization 12/31/45	22.45	10-55	16.25	15.6%				
2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	80 50 6 72/0	10.00,5	20000000	20,000				
*Willions								
**Market as of 2/21/47	14.		married and					

It will be noted that the market value of the stocks is slightly higher than their respective book values. Standard Oil Company (New Jersey) is by far the largest company in the oil industry as may be seen by a comparison of the assets in the above table. While each company has reduced its ratio of funded debt to total capitalization since 1929, borrowings in 1947 will undoubtedly raise these ratios considerably. Oulf Oil Corp. recently announced the borrowing of 100 million dellars from an insurance company while Standard Oil Company (New Jersey) and Texas Company will probably need more funds for the development of oil properties in the Middle East.

Following are pertinent statistics and earnings data of the se-

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Income Statement Data

Itoms	Standard Oil (New Jersey)	Gulf Oil Corp.	Phillips Texas Petroleum Co.
Industry Rank of Company		4	module 14 months
(based on 1945 Sales)	Lord Total S	6	13 5
1945 Reported Barnings per Sh.	5.64	\$ 4.93	\$ 4.59 \$ 4.61
1945 Cash " " "	\$10.68	\$13.15	\$15.50 \$11.82
1945 Dividends per Share	2.50	2.00	\$ 2.00 \$ 2.00
Ratio Cash Eurnings Letained	76.6%	84.8%	89.1% 83.1%
1945 Can Price-reported earn-			SECRETARIA STRA
ings ratio	11.1-1	11.2-1	11.3-1 12.0-1
1946 feen Price-cash carnings			the Up twints-
ratio	5.9-1	8.5-1	3.9-1 4.7-1
Porcent Yaold on 1945 Lean	Harris I		u med on and
Percent Yield on 1946 Moan	4.0%	4.3%	3.6%
price	4.8.	3.7/	3.2% 4.2%
1941-45 Averages			-
Ma - 1 Wa - 2 1 36 20-1	4 00%	0.51	A 200 A 00 (
Stock Yield on Mean Price Percent Cash Larnings Letained	4.76% 73.4,	82.6%	4.70% 4.98, 81.3, 77.6%
Price-reported earnings Ratio	10.6-1	11.5-1	
Price-oash Larnings latio	5.67-1	4.33-1	THE RESERVE AND ADDRESS OF THE PARTY OF THE

It will be noted that when each earnings are considered instead of reported earnings, the ratio of earnings retained is quite
large. This when correlated with growth of assets, production and the
borrowing of new capital indicates the extent of the real growth of a
company. It also shows the degree to which the earning power of the company, per share, has increased. A number of other companies which did
not plow back a major portion of each earnings into assets were unable
to finance company growth out of earnings. This resulted in the necessity of borrowing additional capital or issuing fore stock which meant di-

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1964 Divide ske just Plagu	1 120,00 20,00 10,00	# #4.53 #4.53 00.53 72.48	15.4 (0-13) (0-13) (0-13)	D16 4 85,121 60,61 85,01
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The visit has entered out method of second the control of second to the second of the

lution of carning power per shere of common stock.

several large subsidiaries such as Humble Gil and Refining Company,

Creole Petroleum Corp., Imperial Gil Company, Ltd., and Carter Gil Company.

Their operations are reflected in the parent company's financial state ents only as "Investments" and "Other Incomo". Thus, Standard

Oil Company's cash carnings and ratio of cash carnings retained do not appear to be as large as those of the other three companies.

A good indication of growth in sarning power, increase in dividends paid, as well as a comparison of the ratio of each earnings retained, may be observed in the tabulation given below:

Table XI
Other Financial Data

They be selected question and like	Standard Vil	Gulf 011	Phillips Texas
Item	(lew Jersey)	Corp.	Petroleum Co.
		us smirt	E STA MINISTER
1929-33 Aver. Cash armings per			
hare	\$ 5.43	3 3.77	\$ 5.14 \$ 5.28
1941-45 Aver. Cash Carnings per	A 0 03	A 0 02	630 40 6 0 00
Percent Increase	\$ 8.81	164.0%	\$10.42 \$ 9.99
relogue Incloses	62.5		103.0% 89.0%
1929-53 Aver. Dividends per Share		\$ 0.45	
1941-45 " " " " " "			\$ 2.05 2.20
Percent Increase			156.0% 7.9%
the break limit of portion princing			
1929-33 Aver. Ratio Cash Barnings			
Retained	66.37	88.5%	84.9% 61.4/
1941-45 Aver. Ratio Cash E-rnings			
Retained		82.8,	80.0% 78.0%
1929-45 Aver. Depreciation, Deple		Anne	A3 11 A 14 A 1
tion Charges, etc		\$37.5	\$13.9 J40.6
1941-45 Aver. Depreciation, Deple-		\$58.1	v24.9 V58.9
Percent Increase			79.0% 40.5%
1.01.08110 17101.0880		0000/3	10.00
*Millions			

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1915-55 For. Dietosch par Bass 1911-55 * * * * * * * * * * * * * * * * * *	0.5	10 ° -		50.4 F
1027-10 Pres. Teligo Como Districtor Teligonal Transported Como Districtor	-170 -100	70.00	Dayer.	19.53
lating the core and the later	12.47	3.9	-D.00	
things was begrowing apple	Total a	4772	TARRY.	31000
Forecot lourer c	San State of	LIANT.	11.000 (0.00)	State -
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It will be seen that Gulf Oil Corp. has shown the greatest increase in earning power as well as percentage increase in dividends paid. Between 1922 and 1931 the controlling "Mallon" interests plowed a large part of the company's earnings back into the assets, thereby building the company into one of the largest factors in the petroleum industry. Dividends were emitted in the years 1932-35, even though each earnings would have permitted such payments. As a result it appears that the increase in dividends paid by Gulf in the period 1941-45 is the greatest percentagewise over the years 1922-35, of any of the four companies.

Likewise, Phillips Petroleum Company passed its dividends between 1931-33 even though eash earnings would have allowed dividend payments. The earnings and dividends of Fhillips show the second largest percentage increase. For years this company has pioneered in the production of natural gasoline and the development of natural gas reserves and commercial uses of natural gas. Today, its past efforts are bearing fruit. Although having domestic interests only, its operations are more diversified than the usual integrated oil company. It is the largest Drugs St. Sancran-ber Gerge. producer of natural gasoline and also sells natural gas and its by-pro-Timester A. LEWIS S. SOUTH ducts to industrial users at wider profit margins than are derived from Dark to Done Tuber per Print - 12-15 the usual line of refined petroleum products. In 1948, it was the only A00 (2) 117,940 one of the four companies selected which did not pay an extra dividend. Thus at its present price its stock sells for a lower yield than stocks of other companies. The company is trying to continue expansion of operations without resorting to new financing, thus retaining as large a pertion of cash earnings as feasible.

It is interesting to note that while the earnings of Texas Com-

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The applications are decreased prompted contracted any fifteen quantitative was made a section only bloom and come down for the party of the respect from our own optilists to chieffah its systemic self under personal revised to provide the compact has provided as been provided tion of unional generalise and the development of material are sentenced to and some fire and the dear of . pulo" . ong I mandes to make I atomic wee Dalla Although harby december behavious only its countiless our own-Sperrel and at the approved the heavy state toward and made but he proved company will have may beyond while with his worklinest Lordon to monthly most herbyen was said and an arm aftern makes the excess factors of affects the way on it torns of the an industrial and the self forms all you all him your surportion and make the last of the sale of the sales of the last blood a maint solute former and the story will be to be a former of the story of th of other amparation, the missing or might be proposed and application and to be -the it would be providedly not information as paidware doubtly arrida columned on assistance when he could

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pany for the 1941-45 period showed a large increase over the 1929-35 period, its increase in dividend payments was but 7.9%. However, compared to the other companies, Texas paid fairly liberal dividends during the depression years and retained a smaller portion of cash earnings during that period. Thus, Texas Company's dividend performance during the lean years of the "Early Thirties" was better than average.

The same may be said for the earnings and dividends of Standard Oil Company (New Jersey). Standard Oil seemingly retains less cash earnings and shows smaller increases in depletion, depreciation charges, etc. because the operating results of its subsidiaries show up in its income account only as "Other Income".

The following table shows a comparison of the basic operating statistics of the four companies:

Table XII
Operating Data

	Standard Oil	Gulf Oil	Phillips	Texas
Item	(New Jersey)		Petroleum	Co.
Crude Oil Reserves per Share Market Value of Reserves per		495	105(1)	295
Share Divided by 20 Years		\$ 40.09	\$ 8.49	23.90
Ratio to Mkt Value per Share	19.7%	65.80%	15.10%	40.40%
Ratio to Book Value per Shar	re 22.5%	71.6%	17.65%	43.40%
Net Crude Production 1929***	280(2)	78,245	12,437	29,476(3)
n n n 1945***	980(2)	117.948	34,223	86,439
Percent Increase	250.0%	50.5%	176.0%	193.0%(3)
DWINE ON STALL A DAY				Select resource
Refinery Runs 1929***	530(2)	77,894(4) 10,560(5)	58,504
Refinery Runs 1945***	1105(2)	106,615	28,092	123,661
Percent Increase	108.0%	37.0% (4) 166.0%	111.1%
railly the Manager of the 20	OLD STREET,	RI MICTAL PROPERTY.	PERSONAL PROPERTY.	0.00
Ratio Prod. to Ref. Runs 191	29 52.8%	85.3%(4)	124.0%(5)	50.4%
n u u u n 196	15 88.6%	110.4%	121.0%	69.8%

*Barrels

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Lingson	(500,000	77, ((*)	1100 (2) 2000 (2)	lerent leren 1929 * ierent leren
10,85	10.05E	(A) 100 cl		Control July 1 10% of the

Table XII Cont'd

**Current price of #1.62 Per barrel of 36 Oklahama Crude Oil
***Thousand of barrels

- (1) Includes natural gasoline reserves
- (2) Thousands of barrels per day
- (5) 1981
- (4) 1937
- (5) 1932

Not included in Standard Cil Company's reserves are a proposed Charles Street Or aller only over the hunterline, where here interest in the reserves held by Arabian-American Oil Company which posalong party of a complex betyler risk over promotive to the Lowers sesses huge reserves in Saudi Arabia. Culf Oil Corp.'s high number of distribute of such tribities definition during and the Person barrels of crude oil reserves per share comes from its fifty percent inpersonal like him \$100 will enter your him how you reported his in the service terest in the very large oil reserves in the State of Kuwait in the Midstrained working the children betrefore respect on bloth but become dle East. Although the reserves of Phillips Petroleum Company appear to AND ASSESSMENT OF THE PARTY OF THE PARTY OF THE PARTY. THE PARTY OF THE PARTY. be low relatively speaking, it must be remembered that it also has very septiment which was the control of t sizeable natural mas reserves. It can be said that Phillips can earn paints out to be the time to be the second to the second t its two dollar dividend from its natural gas business. ARROTT THE TRAVEL IS NOT THE THE PARTY OF TH

make an an analysis to make manifestable by may feel a sport many

In respect to crude oil production, Gulf Oil Corp. has shown The taken to be about 127 and to 2012 on the track 127 and to the scallest increase since 1929. Nowever, it has just started to produce oil from its properties in Kuwait and in a few years will be pro-Bridge State State States, and Street, and Street, and States of the Sta ducing much more oil from that area than it is currently. Likewise the never make the string experience makes publish through their reasonings Physics, while crude production rates of Standard Oil Company and Texas Company will comparing any exposed to export larger markings also in 1941s. show large increased just as soon as a proposed pipeline from the Saudi Barriero this errorate prices of drade of 3 to one proor him will-Arabian oil fields to a Mediterranean port can be built and put into opnormal from above to an all fight per barraty to improve at 2011, and eration (1950). When this occurs the ratios of orude oil production to story appropriate density that patentions products by general think in Total I refinery thruputs of the latter companies will show further improvement. to be the state of the state of the state and the same and the state of the state o

All of these companies have been able to find large reserves and it is expected that their development in the coming years will

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(1) Includes recurring founding reserves

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the solidate increase with a lifts that is, at the property of the content of the second of the solidate of th

The many takes out at approximate at all their becomes at it has

companies. It should be stated that Phillips Petroleum Company has informed this Country's State Department that it is interested in exploring for oil in the Middle East. Lands not yet explored are Temen and neutral areas south and west of Muwait and the possibility of these areas being explored in under consideration by our State Department.

Already large in size and scope of operations, these co-panies show every prospect of becoming larger and more productive in the future.

Company for the 1946 calendar year have been reported at this writing.

Loported earnings for Phillips Fetroleum Company are \$4.60 per common share which equals 1945 stated earnings of 4.59 a share. On a cash earnings basis, Phillips Petroleum Company showed \$10.90 in 1946 as against 15.50 in 1945. The Texas Company's earnings showed an increase, reporting \$6.32 a common share as against \$4.61 in 1945. On a cash earnings basis Texas earned \$11.50 in 1946 as against \$11.82 in 1945.

While Gulf Gil Gorp. and Standard Gil Company (New Jersey)
have not at this writing made public their 1946 earnings figures, both
companies are expected to report larger earnings than in 1945.

because the average price of crude oil in one year has advanced from \$1.20 to about 1.90 per barrel, an increase of 53%, and since current domand for petroleum products is greater than in 1946, it is believed that earnings of these oil companies will register even greater gains in 1947.

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IV. Comparison of Selected Oil Stocks With Certain Common Stocks of Other Industries

In an effort to compare earnings growth of oil companies with other industrial companies the writer has selected other industrial common stocks, a few of which are currently considered cornerstone stocks for trust investment. It should be pointed out that the average of this list does not necessarily represent the average for all common stocks considered eligible for trust investment. However, by taking a few of the better quality stocks along with some possessing only average appeal the writer has attempted to give the list a little better than average representation. Thus, any favorable showing the selected oil stocks may make in the following tables of comparison indicates that the oil stocks are considerably better than average in that particular comparison.

The following tabulation shows a comparison of growth of earning power per share of oil stocks and selected industrial stocks between the two periods 1929-1933 and 1941-1945.

Growth in Cash Barnings Per Share

	Average	Average	Percent
Company	1929-33	1941-45	Increase
			ESK WEIGH
Selected Oil Stocks			LOWING CO.
Standard Oil Co. (New Jersey)	\$5.43	\$8.81	62.5%
Gulf Oil Corp.	3,77	9.93	164.0
Phillips Petroleum Co.	5.14	10.42	103.0
Texas Company	5.28	9.99	89.0
Arithmetic Average	\$4.91	\$9.78	99.5%
	7.30	PARK TO THE	79.45
Other Industrial Stooks	TOTAL T		TAKE .
E. I. dePont de Nemours & Co.	\$5.03	\$9.27	84.0%
Eastman Kodak Co.	8.27	14.40	74.0
General Llectric Co.	1.41	2.73	93.0
	15.50	WAL THE	ART THE

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rill or.	77.6	18.87	0.02
	31.8	0.00	0.001
	31.8	18.06	0.001
	33.8	20.00	0.00
Select Done of Lander Co.	20.3	75.64	00.00
	70.0	56.61	0.07
	1.1	2V.8	0.00

Table XIII Cent'd

Growth in Cash Earnings For Share

Company		Average 1929-33		Average 1941-45	Percent Inorease
Other Industrial Stocks Con	t*d				
Ceneral Wotors Corp.	1.1424	\$3.33		95.19	56.0%
International Business Mach. C	orp.	6.06	2474	14.80	144.0
Mational Steel Corp.	140	4.14		11.82	186.0
J. C. Fenney Co.	7,00	1.45	2120	2.64	82.0
Sears Rochuck & Co.		0.94		1.91	103.0
Arithmetic Average		\$3.83	5-10	\$7.84	105.03

It will be seen that the mean percentage increase in earning power per share for the oil stocks is slightly less than for the group of industrial stocks, although the average for the four oil companies is better than the growth recorded by five of the eight industrial stocks.

It has already been noted that oil companies retain a relatively large portion of each earnings for expansion purposes. This is quite
apparent when compared with other industrial stocks. In the following
table it will be seen that the selected industrial stocks retained an
average of 47.3% of each earnings as against 77.7% for the oil companies:

Average Earnings and Dividends Per Share 1929-1945

Company	Cash Farnings	D ivi dend:		Cash Barn- s Retained
Solooted Oil Stocks				
Standard Oil Co. (New Jersey)	\$7.27	\$1.89	83-59.	74.0%
Gulf Oil Corp.	6.45	0.93	70415	85.6
Phillips Petroleum Co.	7.43	1.57	3,40	87.6
Texas Company	7.32	1.94	1,014	73.5
Arithmetic Average	\$7.12	\$1.58	Shalls	77.7%
Other Industrial Stocks				
E. I. duPont de Hemours & Co.	\$3.94	\$5.20	34,/11	32.0
Eastman Kodak Co.	11.16	6.04	E/04	45.8

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Table XIV Cont'd

Average Earnings and Dividends Per Share 1929-1945

Company	Gash Earnings	Dividends	Cash Barn- ings Retained
Other Industrial Stocks Con	t'd		MINH BO
General Electric Co.	\$ 1.94	\$1.30	32.8%
General Motors Corp.	4.43	2.74	38.2
International Business Mach.	9.77	3.43	64.8
Mational Steel Corp.	7.92	2.06	74.0
I. C. Penney Co.	2.00	1.44	28.0
Cears Roebuck & Co.	1.63	0.80	50.7
Arithmetic Average	\$ 5.47	\$2.88	47.3%

In some respects, this large percentage retention of cash earnings measures future growth possibilities in earning power of the oil stocks as against the group of industrial stocks.

Surprisingly enough, in spite of the fact that oil stocks possess better than average growth factors, the average yield for such oil stocks is currently better than that for the group of industrial stocks. This may be seen by comparing the arithmetic averages in the following table:

Table XV

Comparative Stock Yields

	Market	Curre		Avorage 1929-45	Yield on 2/21/47
Company	2/21/47	Divd Rate	Tiera	Divd Late	Market
Selected Oil Stocks					
Standard Oil Co. (N.J.)	ce 110	\$3.08	4.62%	\$1.89	2.83%
	66 7/8				
Gulf 011 Corp.	60 3/4	2.50	4.12	0.93	1.53
Phillips Petroleum Co.	56 1/4	2.00	3.56	1.57	2.79
Texas Company	59 1/4	2.50	4.22	1.94	3.28
Arithmetic Average	60 3/4	\$2.50	4.12%	\$1.58	2.60%
	00 0/ 2	40.00		4200	
Other Industrial Stoo	log	50 1/6		2	
E. I. delont de Memours		\$7.00	3.67%	\$4.82	2.52%
	231				2.61
PER CHETT PROUE CO.	401	6.00	2.60	6.04	2.07

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Other Intuitivial De	dina man	£ 9		
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a fig. County Co.		00.8	1 44	2.65
who i Morganic even		54.1	65.0	4,'08
e of the ett.		of the sum	18.10	18.53

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Exercisingly enough, is optim of the fact oil about possees hereon than exercise growth tendence, the exercise rield for such oil storial is currectly burder than the for the group of industrial eleminathis may no some by congruing the arthrockin amongs it to the following to blos

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\$3.E	87.4E 86.0	850.0 50-3	00.Y		on the land of the state of the

Table XV Cont'd

Comparative Stock Yields

	Market	Curre	mt	Average 1929-45	Yield on 2/21/47
Company	2/21/47	wird Rate	Yield	Divd Late	Market
Other Industrial					
Stocks Cont'd	WED-05 1	HAX:	+38.3		
Ceneral Electric Co.	36 3/3	\$2.60	4.18%	\$1.50	5.39,5
General Motors Corp.	62 1/2	3.20	4.81	2.74	4.38
Int'l Dusiness Mach.	217 1/2	8.00	2.70	3.43	1.58
National Steel Corp.	90	4.00	4.44	2.06	2.29
J. C. Penney Co.	45 1/2	2.00	4.40	1.44	5.16
Sears Roebuck & Co.	55	1.00	2.63	0.80	2.11
Arithmetic Average	114 1/4	\$3.70	5.247	\$2.83	2.59,6

Likewise the average yield based on the mean dividend paid between the years 1929 and 1945 favors the oil stock group. Thus, historically speaking and based upon current market prices, the selected oil stock group gives a more liberal yield, in spite of the retention of a larger pertion of cash earnings.

In point of view of market performance as compared with 19291935 price ranges, the following statistical comparison shows that the
oil stock group has declined less from its 1929 high average than has
the industrial stock group:

Larket Performance

Company	lkt Lango 1929-33	Market 2/21/47	% Decrease from '29 High	% Increase from 1932-33 Low
Selected Oil Stooks Standard Oil Co. (N.J.		66 7/8	-19.6%	235.0%
Gulf Oil Corp.	105-12	60 3/4	-42.1	407.0
Phillips Petroleum Texas Company	47-2 72-9	56 1/4 59 1/4	+19.8 -17.6	2718.0 553.0
	765/4-10 3/		-20.8%	878.0%

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100,0 00,0 00,0 00,0 00,0 17,5	25.42 55.43 55.43 50.65 50.46 50.40 50.75	20144 2014 27.5 27.5 28.1 00.0 15.1 755.7	00.20 00.7 02.7 00.3 00.8 00.8	, , , , , , , , , , , , , , , , , , ,	

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Table AVI Cont'd

Market Performance

	Lut mange	Market	. Deoresse	4 Increase
Company	1929-33	2/21/47		from 1932-33 Low
			regionificità augmythyddioddioddio (ffediaeciliocellolifice sport	
Other Industrial St	ocks			
L. I. dulont de Memour	s 230-22	191	-16.0%	767.0%
Eastman Todak Co.	265-35	231	-12.7	561.0
General Electric Co.	- 100-8	33 3/3	-61.2	379.0
General Loters Corp.	92-8	62 1/2	-32.1	681.0
Int'l Business Lach.	103-26	217 1/2	+101.0	697.0
National Steel Corp.	60-14	90	+50-0	542.0
J. C. Penney Co.	35-6	45 1/2	+30.0	1038.0
Sears Roebuck & Co.	43-2	38	-15.6	1800.0
Arithmetic Aver.	117-16 1/8	67 3/4	-42.1%	707.0,3
Dow-Jones Industrial				
	381.17-41.	22 182.28	-52.2%	343.0%
Levin Laurius				

Also, the oil stock group has recovered to a greater extent from the 1932-35 low average than have the industrial stocks. It is interesting to observe that both groups have performed better marketwise than has the Dow-Jones Industrial Average.

Summarising, it may be said that the increase in earning power of the oil stocks has just about kept pace with the average for the selected industrial stocks, that the oil companies retain a larger portion of cash earnings, but that in spite of this, the oil stock group currently and historically sells at a better yield and has shown better market performance since 1929.

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V. Conclusion

ments of a common stock suitable for trust investment. While the market performance of oil stocks is similar to that of other industrial common stocks, their range of move ent is not as great in most instances, due to sustained demand for petroleum products in depression years.

ings, such a policy tends to preserve and enhance the future carning power of the stock. On a current yield basis, oil stocks sell at a yield comparable with other common stocks considered eligible for trust investment.

The petroleum industry is very large, indispensable to both our demostic and world economies and shows every indication of continued vigorous rowth. This certain oil companies have become asjor units in the industry and at the present time are more favorably situated to show better performance in the future, nevertheless, constant review and analysis of these companies is as necessary as it is with any other co-pany whose common stock qualifies for trust investment.

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APPENDIX A

Table I.

Production of Crude Oil by Selected States, 1935-1946

(in Thousands of Barrels)

	Year	Texas	California	Oklahoma	Louisiana	Kansas+
-		10,40	0 = 2 2 2 0 0 11 2 11			
	1935	392,666	207,332	185,228	50,330	54,843
	1936	427,411	214,773	206,555	80,491	58,317
	1937	510,318	238,521	228,839	90,924	70,761
	1938	475,850	249,749	174,994	95,208	60,064
	1939	483,528	224,354	159,913	93,646	60,703
	1940	493,209	223,881	156,164	103,584	66,139
	1941 .	505,572	230,263	154,702	115,908	85,171
	1942	483,097	243,326	140,690	115,785	98,998
	1943	894,343	284,188	123,152	123,592	106,839
	1944	748,122	311,793	124,616	129,207	99,227
304	1945	756,533	326,482	138,036	130,566	99,359
	1946	764,593	316,606	137,228	151,608	99,579
		200	10.00	5 march	A 100 A 12	

*Includes Nobraska and Missouri after 1938

Source: Deegen, C. J., "Peacetime Production Exceeds That at Peak of War", The Oil and Gas Journal, Vol. 45, No. 38, 1947

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900,00	900,89	178,896	110,748	475,030	SCOL
1007,08	388410	102001	in the land	413,000	1039
857,80	461,105	256,251	23,811	009,686	1963
35,37	MON BEL	16 ,702	230,023	SVI, JU	1941 .
275 (24)	SEV_CLL	DUB DAT	328,043	150007	Total
120,000	SOC, ELL	184 , 1841	MIL, INS	6.4, 20	402
THE	TOUT, SITE	174,015	811,798	740,132	1016
918,300	100,500	188,000	520, AUC	755,530	1945
275,00	103 001	6.27. 75	305,35	TG6, 53%	1046

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APPENDIX A

Table II

Estimated Proved Crude Petroleum Reserves in the United States, 1936-48

(in Millions of Barrels)

	Estimated	Addition				
Continu	Proved		Through Re-			Het
	Reserves	Through	visions and			Addition
Year	at	Discovery	Extensions			to
or	Beginning	of how	20		Produc-	Proved
Period	of Period	Pools	Known Fields	Total	tion	Reserves
	Property and					
1935(1)	12,177)	1,477	1,455	2,932	2,046	886
1936)	Printing and	e grantance			
1937	13,063	929	2,793	3,722	1,278	2,444
1938	15,507	810	2,244	5,054	1,213	1,841
1939	17,348	341	2,058	2,399	1,264	1,135
Total						
135-139	12,177	3,557	8,550	12,107	5,801	6,306
275		1-1-1-1				
1940	18,483	286	1,607	1,393	1,351	542
1941	19,025	430	1,539	1,969	1,405	564
1942	19,589	260	1,619	1,879	1,385	494
1943	20,083	282	1,202	1,484	1,503	-19
1944	20,064	511	1,556	2,067	1,678	389
1945	20,453	420	1,690	2,110	1,736	374
Total	20 100		0.000		0.000	A
140-145	18,403	2,189	9,213	11,402	9,055	2,344
7040	03 070	2.40	3 000	0.030	2 0140	0.00
1946	21,078	147	. 1,869	2,016	1,749	267
Mahal	4					
Total	30 100		30.680	05 505	3.0 000	0 037
03 60.	12,177	5,893	19,632	25,525	16,608	8,917
Annual Ar						
reminer's wi	41 45 41			100		
1935-1939		711	1,710	2,421	1,160	1,261
1940-1948			1,535	1,900	1,509	391
1935-1946		522	1,615	2,137	1,351	786
7900-794		096	1,010	6,107	1,001	100

⁽¹⁾ No estimate was made at the end of 1935.

Source: Bell, D., Simpson, K., Mikol, V., "Petroleum", United States Tariff Commission, Published by United States Government Printing Office, Washington, D. C., 1946; 1946 Figures, Deegan, C. J., "Proven Reserves Increase Despite Record Output", The Oil and Gas Journal, Vol. 45, No. 38, 1947

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APPENDIX A

Tuble III.

Detinated World Crude Petroleum Deserves, Known or Definitely Indicated, by Continents and Countries, 1945.

Continent and Country	Quantity*	Percent of Total
forth America:		
Canada	150	.2%
Cuba		
Marioo	600	1.0
United States	20,458	32.0
Total, North America	21,204	33.2
- PM numeromocraticalment		1.31
outh America:		19-2
Arrenting	260	.4
Bolivia	45	.1
Brasil	1	99
Colombia	505	.8
Boundor	46	.1
Poru	. 135	.2
Trinidad	239	.4
Venezuela		10.9
Total, South America		12.9
uropes	Translated:	SPERMIT STREET
Albania	41	1 .1
Austria	. 38	.1
Czechoslovakia	. 1	
England	. 3	-
France	. 11	-
Germany	30	
Hungary	75	.1
Italy		
Poland		-
Romania		.7
Soviet Union	10 mm co. 400	9.0
Yugoslavia	. 10	

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APPENDIX A

Table III Cont'd

Retimated World Grude Petroleum Feservez, Known or Definitely Indicated, by Continents and Countries, 1945

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Continent and Country	79-17	Quantit	y*-	of	Total		
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Asia and Africa:				907		-	
Burne and India		167	2150	\$250	.3%	billo	2201
China		2		7000	900	299	
Egypt		86			.1		100
Iran		6,500		1	0.2		27/10
Iraq		5,000			7.8		
Japan		36	422	9793			
Kuwait		9,000		1	4.1		
Netherlands Indies and	Borneo	950			1.5		
Qatar		1,000		825	1.6		
Sakhalin		30	5.00		#4E		250
Saudi Arabia and Bahre	in Ioland	5,300			8.3		
Total, Asia and A	frica	23,071		4	3.9		
		-					
Total, World		63,572		10	0.0%	22	
Sedartrial	28 44	421 12	336		- 44	240	
*in Millions of Barrels	-		57		19	200	

Source: Bell, D., Simpson, K., Mikel, V., "Petroleum", United States
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APP WIX ,

Table IV

Prewar, Early Postwar and Long-term Forecast of Trend of Petroleum Requirements in the United States

Company of 1922 Co.

(Figures in Thousands Barrels per day unless Otherwise Stated)

	Fren	var	Barly Postwar				Long Term		
In this are their -	1939	1941	1947			1950			
Motor Fuel (gasoline)				- 1		-	110		
Passenger cars	953	1146	1045	1210	1315	1360	1440	1550	1635
Aviation	10	30	125	100	85	100	125	175	200
All other uses	659	653	700	730	750	760	725	775	825
Total	1522	1829	1870	2040	2150	2220	2290	2500	2660
Delimit South ma, in	PHIL				K HE		1 1 1	Hilber.	
Kerosene	166	190	202	206	211	215	215	225	230
Distillate Fuel Oils:									
Home-heating fuel	265	341	402	448	488	510	538	555	565
Diesel fuels & all others	105	133	198	195	197	214	240	260	280
Total	370	476	600	643	685	724	778	815	845
Lubricantes									
Automotive	34	39	41	43	45	46	48	51	53
Industrial	31	44	44	46	46	46	49	54	57
Total	65	83	85	89	91	92	97	105	110
All Other Products & Losses	355	440	513	534	561	562	570	610	650
Total all petroleum prod.	5375	6071	4398	4650	4835	4988	5110	5455	5735
Semoranda:				- ***					
Aver. No. Pass. Cars in									
use*	25036	27382	25800	28000	30000	31500	34000	37500	40000
Consumption Per Car,									
bbls. per year	13.9	15.3	14.8	15.7	16.0	15.8	15.4	15.1	14.9
Aver. No. Oil Burners in									
use*	1749	2243	2850	3175	3475	3750	4000	4400	4800
Consumption Per Burner,									
bbls. per year	57.8	56.8	51.5	51.4	51.2	49.5	49.0	46.0	43.0
Pederal Reserve Board Index									
of production	108	162	161	172	175	170	175	188	200

^{*000} omitted

Source: Wilson, R. E., "Total Demand for All Petroleum Products", Petroleum Requirementa-Fostwar, Published by United States Government Frinting Office, Washington, D. C., 1946

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APPENDIX B

Groups of Oil Companies Operating in The Middle East

These Four Groups Are:

In Iran - Anglo-Iranian Oil Co., Ltd.

In Iraq and Qatar - Anglo-Iranian, Dutch-Shell, Socony-Vacuum Oil, Standard Oil Company (New Jersey) and a French Government Company.

In Kuwait - Anglo-Iranian and Gulf Oil Corporation

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In Saudi Arabia and Bahrein Island - Standard Dil Company of California and Texas Company

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Source: Bell, D., Simpson, K., Mikel, V., "Petroleum", P. 103, United States Tariff Commission, Published by United States Government Printing Office, Washington, D. C., 1946

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Thempix B

"Legal List Rule" versus "Frudent Man Rule"

State laws governing the investment powers of trustees are very dissimilar. In New York State, trustees operate under what is termed the "Legal List Rule". In the absence of express authority they way not invest in any types of common or preferred stocks. The New York law limits investments by trustees with few exceptions to securities legal for investment by savings banks. (1)

The "Massachusetts Rule", more commonly referred to as the "Frudent-Man Pule for Trust Investment", had its origin in a case decided in 1830 by the Supreme Judicial Court of the Commonwealth of Massachusetts. In the decision of Marvard College v. Amory, (2) Justice Putnam included the sum and substance of the "Massachusetts Rule".

"All that can be required of a trustee to invest, is, that he shall conduct himself faithfully and exercise a sound discretion. He is to observe how men of prudence, discretion and intelligence manage their own affairs, not in recard to speculation, but in regard to the permanent disposition of their funds, considering the probable income, as well as the probable safety of the capital to be invested."

During the intervening 116 years, there have been few cases adjudicated by the Supreme Judical Court which have further restricted the availability of investment securities to a trustee operating under the Prudent Man Rule. (3)

⁽¹⁾ Jordan, D. F., "Investments", P. 213, Prentice Hall, Inc., New York City, 1941

⁽²⁾ Harvard College v. Amory, 9 Pickering 446, P. 461

⁽³⁾ Wren, P. I., The Massachusetts Rule of Investment and The Corporate Trustee, Craduate School of Banking, conducted by The American Bankers Association at Rutgers University, New Brunswick, New Jersey, June 1944, P. 8. (Thesis)

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⁽¹⁾ Joseph. . .., "Appelunte", . . 11, rundes 111, m., ... of

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APPENDIN B Cont'd

A list of "don'ts" for trustees operating under the Massachusetts Tule are as follows: (1)

- "1. Furchase securities at a discount (for that indicates there is common doubt as to the safety of principal or the continuing reasonableness of the yield).
- 2. Make investments for the short haul (this is not the permanent disposition of one's funds).
- 3. Buy unseasoned securities.
- 4. Invest in a business directly.
 - 5. Engage in self-dealing.
 - 6. Purchase junior liens.
 - 7. Acquire foreign real estate.
 - 8. Invest in unproductive property (e.g., real estate held for a rise in value).
 - 9. Loan money on personal notes without security.
 - 10. Invest in westing assets."

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A careful study of the Harvard College v. Amory decision and the list of "don'ts" of Mayo Shattuck reveals the type of securities available for a trustee operating under the Prudent-Man Rule.

It should be noted that the New York or Legal List Rule, does not allow trustees to invest in equities of companies while the Frudent Man Rule does permit trustees to invest in common stocks. This comprises the main difference between the two rules. One is rigid while the other is flexible and can cope with the changing conditions. Over

(1) Shattuck, N., "The Massachusetts Rule", Trusts and Estates, P. 212, 1942

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APPENDIA B Cont'd

a period of years Massachusetts trustees have invested in certain qualified common stocks. A stock may be eliminated from the investment pertfelic if prospects of that company are not promising or a stock may be added if it appears that it merits a trust investment status.

The Massachusetta Rule has worked out so well ever the past hundred years that a number of states have enacted model statutes embodying almost word for word the language used by Justice Putnam in Harvard College v. Amory. (1)

Amies, S. Er, "Investment, Investment, in Pric, 1865. Informer Record and Attachering Acceptage Standard over the State of State and Martin. Bankard and Table's Commission, Dec July, Data and Date, Seined Michael Republicate had the Schooling "House," Stophoot, CORNEL CHARGE COMMUNICATION OF THE PARTY OF Biology Depart a fact better, burn, Little and Diffe-Separate one-Property laws Second Districts (NV-SNS left) Statement Deligation Compared to a OTHER RESIDENCE PRINTERS CONTAINS PERSONALL PAX CHICAGO Deltate description of the late. -Childre Streethe Company WANTED HELD CONTRACTOR Smalle Petrology, Various Mary State Oak Torontology WHITE SEA AND SHITTED STREET, STREET,

(1) Shattuck, M., Speech on "The Massachusetts Prudent Man in Trust Investments", Given at meeting of the Real Property, Probate and Trust Law Section of the American Bar Association in Cincinnati, Chio, December 18, 1945. Reprinted in the Boston University Law Review, Vol. XXV, 1945.

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*Humble Oil and Refining Lompany

*Imperial Oil Company, Ltd.

*The Ohio Oil Company, Inc.

*Phillips Petroleum Company

Plymouth Oil Company

Richfield Oil Corporation

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